ERIE COUNTY BUSINESS ASSISTANCE DIRECTORY





Erie County Business Assistance Directory

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Disclaimer: The descriptions used in the directory were abstracted and modified from brochures and/or publications in order to keep the directory from becoming a giant publication. The descriptions are only intended to give the user a flavor of what each organization can offer. It is strongly suggested that a user contact an organization directly to get more detailed information. We have made every effort to be as accurate as possible, but cannot guarantee complete accuracy. As such, Erie County assumes no liability for the accuracy of the information provided or for the omission of information not provided.

ALPHABETICAL AGENCY INDEX

GUIDE TO ALPHABETICAL AGENCY INDEX

This section lists every agency and contains common abbreviations associated with different agencies. It also provides a phone number and the page number of where additional information can be found in the Agency & Program Descriptions Section. The Agency & Program Descriptions Section provides the organization's name, address, contacts, phone, fax, e-mail, web site and a short description of services.

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Saieva, Barbara | 716-685-1781 | Buffalo World Trade Assoc. | P. 14 Sanderson | Melinda Rath | 716-888-8280 | Canisius WBC | P. 14 Sansone, Chris | 716-870-7084 | BNMA | P. 13 Santiago, Joyce | 716-692-5120 | Tonawanda Chamber | P. 27 Sauriol, Jennine | 716-532-2834 | Gowanda Area Chamber | P. 27 Schimminger, Robin | 716-873-2540 | NYS Assemblymember-140 | P. 38 Schinzel, Troy | 716-858-8355 | EC-Parks, Rec. & Forest | P. 44 **Schmand**, Michael T. | 716-856-3150 | Buffalo Place, Inc. | P.13 **Schumer**, Charles E. | 716-846-4111 | U.S. Senator | P. 40 Sciortino, Franklin | 716-551-4301 | U.S. SBA | P. 22 **Searles**, John R. | 716-938-2577 | Cattaraugus Co. Gov. | P. 46 Sedita, Frank A. | 716-858-2424 | EC-District Attorney | P. 42 Sentz, Gerard J. | 716-858-8306 | EC-Public Works | P. 44 Shenk, David J. | 716-941-6113 | Town of Boston | P. 34 Siragusa, Michael A. | 716-858-2200 | EC-Attorney | P. 44 **Sirianni**, Judy | 716-631-3888 | Clarence Chamber | P. 26 **Sizemore**. Susan V. | 716-858-6215 | EC-Disabled | P. 44 **Skibitsky**, Gergory W. | 716-858-6578 | EC-Emergency Services | P. 42 Slaughter, Louise M. | 716-853-5813 | U.S. Representative-28 | P. 41 Slenker, John | 716-851-2742 | NYS Dept. of Labor | P. 20 Smardz, Kevin | 716-826-1878 | NYS Assemblymember-146 | P. 39 Smith, Debra | 716-897-1560 | Village of Sloan | P. 33 Smith, Ronald L. | 716-937-6969 | Town of Alden | P. 34 Smith, Sandra | 716-537-9443 | Town of Holland | P. 35 **Snyder**, Abby M. | 716-851-7200 | NYS DEC | P. 20 Sobaszek, Michael J. | 716-823-8841 | Lack. Area Chamber | P. 27 **Staschak**, C.P.A., M.B.A., John J. | 716-884-9120 | Bryant & Stratton | P. 29 Stebbins, Daniel | 716-362-8361 | BUDC | P. 13 Stegmeier, Michael E. | 716-684-4891 | Village of Lancaster | P. 33

Summers, Becky Jo | 716-532-4887 | Town of Collins | P. 34 Swanekamp, Kenneth J. | 716-858-8390 | EC-Env. & Plg. | P. 16, 43 Szewczyk, Lori A. | 716-549-3915 | Evans Community Dev. | P. 17 Szymanski, Geoffrey M. | 716-827-6464 | Mayor, C. of Lack. | P. 32 Szymanski, Leonard C. | 716-897-1560 | Village of Sloan | P. 33 Taylor, Jr., Dr. Henry Louis | 716-829-2133 | OUI | P. 21 Taylor, Michael A. | 716-626-3423 | NY Bus. Dev. Corp. | P. 19

Stenger, Jr., P.E., Harvey G., | 716-645-2771 | UB Engineering | P. 23

Sullivan, John F. | 716-858-6291 | EC-STOP DWI | P. 45

Stern, Amelia | 518-486-3292 | GORR | P. 17

Taylor, Jr., Dr. Henry Louis | 716-829-2133 | OUI | P. 21
Taylor, Michael A. | 716-626-3423 | NY Bus. Dev. Corp. | P. 19
Terrell, Linda | 716-874-4120 | UNYRMPC | P. 24
Trask, Judy | 716-549-0890 | Village of Farnham | P. 33
Tripathi, Satish K. | 716-645-2000 | University at Buffalo | P. 28
Tyler, Kelly A. | 716-842-1522 | NYSERDA | P. 20

U & V

Ulbrich, Tom | 716-885-5715 | UB CEL | P. 23 **Vacco**, Kelly M. | 716-849-8444 | ECWA | P. 17 **Venditti**, Rickey A. | 716-652-0589 | Sup., Town of Wales | P. 36

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Wahlen, Timothy J. | 716-824-6180 | EC-Legislature-2 | P. 30 Walter, Raymond W. | 716-631-7650 | EC-Legislator-4 | P. 30 Walters, Steven J. | 716-649-6111 | Town of Hamburg | P. 35 Ward, Brenda | 716-858-8320 | EC-Senior Services | P. 45 Ward, Dennis E. | 716-858-7787 | Board of Elections | P. 42 Weathers, Steve | 716-856-6525 | ECIDA | P. 17 Weinstein, M.D., Barry A. | 716-631-7032 | Town of Amherst | P. 34 Whyte, Maria R. | 716-858-6716 | EC-Environment Planning Wiktor, Corey R. | 716-699-2005 | Cattaraugus County IDA | P. 46 Wilson, John B. | 716-662-9327 | Village of Orchard Park | P. 33 Witkowski, Donald P. | 716-649-0200 | Village of Hamburg | P. 33

Zane, Ed. D., Cynthia | 716-649-7900 | Hilbert College | P. 28

■ SUBJECT INDEX

GUIDE TO SUBJECT INDEX

The index is sorted by subject and contains common abbreviations that are associated with different agencies. It also provides a phone number, web site, address, contact name and the page number of where additional information can be found in the Agency & Program Descriptions. The Agency & Program Descriptions Section provides the organization's name, address, contacts, phone, fax, e-mail, web site and a short description of services.

ECONOMIC DEVELOPMENT - COMPREHENSIVE SERVICE PROVIDERS

These county-wide agencies have ability to coordinate and access multiple agencies contained in this Directory that can address the particular needs of a company. Can provide technical and/or financial assistance.

Buffalo Niagara Enterprise (BNE)

Tel: 716-842-1330, ext. 452 | http://www.buffaloniagara.org 665 Main Street, Suite 200 | Buffalo, NY 14203 Thomas A. Kucharski, President & CEO, Page 13

Empire State Development Corporation (ESD)

Tel: 716-846-8200 | http://www.esd.ny.gov 95 Perry Street, Suite 500 | Buffalo, NY 14203 Christina Orsi, Regional Director, Page 15

Erie County Gov. - Dept. of Environment and Planning

Tel: 716-858-8390 | http://www.erie.gov/environment Edward A. Rath County Office Building | 95 Franklin Street, Room 1053 | Buffalo, NY 14202 Maria Whyte, Commissioner | Page 16

Erie County Industrial Development Agency (ECIDA)

Tel: 716-856-6525 | http://www.ecidany.com 143 Genesee Street | Buffalo, NY 14203 Steve Weathers, Chief Operating Officer | Page 17

ECONOMIC DEVELOPMENT - INDUSTRIAL DEVELOPMENT AGENCIES

Authorizes industrial revenue bonds for eligible industrial and commercial projects. Provides financial and technical assistance.

Amherst Industrial Development Agency (AIDA)

Tel: 716-688-9000 | http://www.amherstida.com 4287 Main Street | Amherst, NY 14226 James J. Allen, Executive Director | Page 12

Clarence Industrial Development Agency

Tel: 716-741-0149 1 Town Place | Clarence, NY 14031 David Hartzell, Chairman | Page 14

Concord Industrial Development Agency

Tel: 716-592-3321 PO Box 368, 86 Franklin St. | Springville, NY 14141 Gary Eppolito, Chairman | Page 15

Erie County Industrial Development Agency (ECIDA)

Tel: 716-856-6525 | http://www.ecidany.com 143 Genesee Street| Buffalo, NY 14203 Steve Weathers, Chief Operating Officer | Page 17

Hamburg Industrial Development Agency (HIDA)

Tel: 716-648-4145 | http://www.townofhamburgny.com/hida.html 6100 South Park Ave. | Hamburg, NY 14075 Michael Bartlett, Executive Director | Page 18

Lancaster Industrial Development Agency (LIDA)

Tel: 716-683-1610 | http://www.lancasternyida.com 21 Central Avenue | Lancaster, NY 14086 Dino Fudoli, Chairman | Page 19

ECONOMIC DEVELOPMENT - OTHER AGENCIES

Provides financial and/or technical assistance.

Eden Economic Development, Town of

Tel: 716-992-3408

2795 E. Church Street | Eden, NY 14057 Ed Krycia, Chairman, Economic Advisory Comittee | Page 15

Evans Community Development, Town of

Tel: 716-549-3915

8787 Erie Road | Angola, NY 14006 Lori A. Szewczyk, Director of Community Dev. | Page 17

Lackawanna Community Development Corp. (LCDC)

Tel: 716-823-5124 | http://www.lackawannany.com 640 Ridge Road | Lackawanna, NY 14218 Page 18

Lancaster Village Partnership - Development Corp.

Tel: 716-601-1098 | http://www.lancastervillage.org/partnership.htm Municipal Building, 5423 Broadway | Lancaster, NY 14086 Page 19

New York Business Development Corp. (NYBDC)

Tel: 716-626-3423 | http://www.nybdc.com 300 International Drive, Suite 126 | Williamsville, NY 14221 Michael A. Taylor, Senior Vice President | Page 19

New York State (NYS) Dept. of Transportation (DOT)

Tel: 716-847-3238 | http://www.dot.state.ny.us 100 Seneca Street | Buffalo, NY 14203 Darrell F. Kaminski, Acting Regional Director | Page 20

Office of Urban Initiatives, Inc. (OUI)

Tel: 716-829-2133

State Univ. at NY | 3435 Main St., 201 Hayes Hall | Buffalo, NY 14214 Dr. Henry Louis Taylor, Jr., President | Page 21

Orchard Park Economic Development Committee

Tel: 716-662-0236 | http://www.orchardparkny.org/town/comittees/business 3623 Eggert Road | Orchard Park, NY 14127 John C. Bailey, Esq., Chairman | Page 21

Tonawanda Development Corporation, Town of (TTDC)

Tel: 716-871-8072 | http://www.tonawanda.com 169 Sheridan Parkside Drive | Tonawanda, NY 14150 Robert L. Dimmig, Executive Director | Page 22

U.S. Small Business Administration (SBA)

Tel: 716-551-4301| http://www.sba.gov/localresources/district/ny/ 130 South Elmwood Avenue, Suite 540 | Buffalo, NY 14202 Franklin J. Sciortino, District Director | Page 22

UB The Center for Industrial Effectiveness (TCIE)

Tel: 716-645-8800, x23 | http://www.tcie.buffalo.edu 1576 Sweet Home Road, Suite 212 | Amherst, NY 14228 Tim Leyh, Director of Business Development | Page 24

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EMPIRE ZONES

Empire State Development Corporation (ESD)

Tel: 716-846-8200 | http://www.empire.state.ny.us 95 Perry Street, Suite 500 | Buffalo, NY 14203 Christina Orsi, Regional Director, Page 15

Lackawanna Community Development Corp. (LCDC)

Tel: 716-823-5124 | http://www.lackawannany.com 640 Ridge Road | Lackawanna, NY 14218 Page 18

Tonawanda Development Corporation, Town of (TTDC)

Tel: 716-871-8072 | http://www.tonawanda.com 169 Sheridan Parkside Drive | Tonawanda, NY 14150 Robert L. Dimmig, Executive Director | Page 22

EDUCATION AND TRAINING RESOURCE

Also See Workforce Development Resources - Page 11

Canisius College Center for Professional Development

Tel: 716-888-8490 | http://www.canisius.edu/cpd Canisius Ctr. at Amherst, 300 Corporate Pkway. | Amherst, NY 14226 Maureen Millane-Rusk, Assoc. Dean - External Bus. Programs | P. 14 *Also see Canisius College Women's Business Center on Page 14

Chambers of Commerce

See Pages 26-27

Educational Institutions

See Pages 28-29

Empire State Development Corporation (ESD)

Tel: 716-846-82001 | http://www.empire.state.ny.us 95 Perry Street, Suite 500 | Buffalo, NY 14203 Christina Orsi, Regional Director, Page 15

EC Gov. - Buffalo and Erie County Public Library (B&ECPL)

Tel: 716-858-8900 | http://www.buffalolib.org 1 Lafayette Square | Buffalo, NY 14203 Mary Jean Jakubowski, Director | Pg. 15

Erie County Industrial Development Agency (ECIDA)

Tel: 716-856-6525 | http://www.ecidany.com 143 Genesee Street | Buffalo, NY 14203 Steve Weathers, Chief Operating Officer | Page 17

Office of Urban Initiatives, Inc. (OUI)

Tel: 716-829-2133

State Univ. at NY | 3435 Main St., 201 Hayes Hall | Buffalo, NY 14214 Dr. Henry Louis Taylor, Jr., President | Page 21

SCORE

Tel: 716-551-4301 | http://buffaloniagara.score.org 130 South Elmwood Avenue | Suite 540 | Buffalo, NY 14202 | P. 21

Small Business Development Center (SBDC)

Tel: 716-878-4030 | http://www.nys-sbdc.suny.edu Buffalo State College, Cleveland Hall 206 | 1300 Elmwood Avenue | Buffalo, NY 14222 Susan McCartney, Director | Page 21

U.S. Small Business Administration (SBA)

Tel: 716-551-4301| http://www.sba.gov/regions/states/ny/buff.html 130 South Elmwood Avenue, Suite 540 | Buffalo, NY 14202 Franklin Sciortino, District Director | Page 22

UB Center for Entrepreneurial Leadership (CEL)

Tel: 716-885-5715 | http://www.mgt.buffalo.edu/cel Tom Ulbrich, Executive Director | Page 23

UB Regional Institute

Tel: 716-878-2440 | http://www.regional-institite.buffalo.edu Beck Hall | 77 Goodell Street, Suite 302 | Buffalo, NY 14203 Page 23

UB Office of Science, Technology Transfer and Economic Outreach (STOR)

Tel: 716-645-5500 | http://www.stor.buffalo.edu 1576 Sweet Home Road | Amherst, NY 14228 Dr. Robert J. Genco, D.D.S. & Ph.D., Vice Provost & Dir. | P. 23

ENGINEERING ASSISTANCE

UB Engineering Student Employment Program

Tel: 716-645-2771, x1101 | http://www.eng-intern.buffalo.edu 412 Bonner Hall | UB North Campus | Buffalo, NY 14260 Harvey G. Stenger Jr., PE, Dean and Professor| Page 23

UB The Center for Industrial Effectiveness (TCIE)

Tel: 716-645-8800, x23 | http://www.tcie.buffalo.edu 1576 Sweet Home Road, Suite 212 | Amherst, NY 14228 Tim Leyh, Director of Business Development | Page 24

ENVIRONMENTAL RESOURCES

Empire State Development Corporation (ESD)

Tel: 716-846-8200 | http://www.empire.state.ny.us 95 Perry Street, Suite 500 | Buffalo, NY 14203 Christina Orsi, Regional Director, Page 15

Erie County Gov. - Dept. of Environment and Planning Division of Environmental Compliance

Tel: 716-858-6370 | http://www.erie.gov/environment Edward A. Rath County Office Building 95 Franklin Street, Room 1053 | Buffalo, NY 14202 Thomas R. Hersey, Deputy Commissioner | P. 16

Erie County Industrial Development Agency (ECIDA)

Tel: 716-856-6525 | http://www.ecidany.com 143 Genesee Street | Buffalo, NY 14203 Steve Weathers, Chief Operating Officer | Page 17

NYS Dept. of Environmental Conservation (DEC)

Tel: 716-851-7200 | http://www.dec.state.ny.us 270 Michigan Avenue | Buffalo, NY 14203 Abby M. Snyder, Regional Director | Page 20

U.S. Army Corps of Engineers

Tel: 716-879-4104 | http://www.lrb.usace.army.mil 1776 Niagara Street | Buffalo, NY 14207 LTC Stephen H. Bales, District Commander | Page 22

■ SUBJECT INDEX

EXPORT - CULTURAL INFORMATION, INTERPRETING AND/OR TRANSLATION RESOURCES

International Institute of Buffalo New York, Inc.

Tel: 716-883-1900 | http://www.iibuff.org 864 Delaware Avenue | Buffalo, NY 14209 Eva Hassett, Executive Director | Page 18

UB World Languages Program

Tel: 716-645-2177 | http://linguistics.buffalo.edu/language_programs University at Buffalo | 609 Baldy Hall | Buffalo, NY 14260 David Fertig, Director | Page 23

EXPORT - FINANCE AND/OR INFORMATIONAL RESOURCES

Buffalo & Fort Erie Public Bridge Authority

Tel: 716-884-6744, x226 | http://www.peacebridge.com One Peace Bridge Plaza | Buffalo, NY 14213 Ron Rienas, General Manager | Page 12

Buffalo World Trade Association

Tel: 716-685-1781 PO Box 130 | Lancaster, NY 14086 Barbara Saieva, President | Page 14

Canadian Consulate General

Tel: 716-858-9500 | http://www.buffalo.gc.ca 3000 HSBC Center | Buffalo, NY 14203-2884 Marta Moszczenska, Consul General | Page 14

Empire State Development Corporation (ESD)

Tel: 716-846-8200 | http://www.empire.state.ny.us 95 Perry Street, Suite 500 | Buffalo, NY 14203 Christina Orsi, Regional Director, Page 15

EC Gov. - Buffalo and Erie County Public Library (B&ECPL)

Tel: 716-858-8900 | http://www.buffalolib.org 1 Lafayette Square | Buffalo, NY 14203 Mary Jean Jakubowski, Director | Pg. 15

Erie County Industrial Development Agency (ECIDA)

Tel: 716-856-6525 | http://www.ecidany.com 143 Genesee Street | Buffalo, NY 14203 Steve Weathers, Chief Operating Officer Maryann Stein, Director of International Programs | Page 17

Small Business Development Center (SBDC)

Tel: 716-878-4030 | http://www.nys-sbdc.suny.edu Buffalo State College, Cleveland Hall 206 1300 Elmwood Avenue | Buffalo, NY 14222 Susan McCartney, Director | Page 21

U.S. Citizenship and Immigration Services

Tel: 716-551-4741, x3900 | http://uscis.gov 130 Delaware Avenue | Buffalo, NY 14202 M. Frances Holmes, District Director | Page 22

U.S. Customs and Border Protection

Tel: 716-626-0400 | http://www.cbp.gov 4455 Genesee Street | Buffalo, NY 14225 James Engleman, Director of Field Operations| Page 22

U.S. Department of Commerce

Tel: 716-551-4191 | http://www.buyusa.gov/buffalo 130 South Elmwood Avenue, Suite 530 | Buffalo, NY 14202 James Mariano, Director | Page 22

U.S. Small Business Administration (SBA)

Tel: 716-551-4301| http://www.sba.gov/regions/states/ny/buff.html 130 South Elmwood Avenue, Suite 540 | Buffalo, NY 14202 Franklin Sciortino, District Director | Page 22

World Trade Center Buffalo Niagara (WTCBN)

Tel: 716-852-7160 | http://www.wtcbn.org 725 Main Street | Buffalo, NY 14203 Chris Johnston, President | Page 25

FOREIGN TRADE ZONES (FTZ)

Erie County Gov. - Dept. of Environment and Planning Division Economic Development

Tel: 716-858-6370 | http://www.erie.gov/environment Edward A. Rath County Office Building | 95 Franklin Street | Buffalo, NY 14202 Daniel D. Barry, Dep. Com. of Economic Development Kenneth J. Swanekamp, Dir. of Business Assistance | Page 16

Erie County Industrial Development Agency (ECIDA)

Tel: 716-856-6525 | http://www.ecidany.com 143 Genesee Street | Buffalo, NY 14203 Steve Weathers, Chief Operating Officer Maryann Stein, Director of International Programs | Page 17

U.S. Customs and Border Protection

Tel: 716-626-0400 | http://www.cbp.gov 4455 Genesee Street | Buffalo, NY 14225 James Engleman, Director of Field Operations | Page 22

WNY Foreign Trade Zones Operators, Inc.

Tel: 716-823-2142 | http://www.wnyftz.com 10 North Gates Avenue | Lackawanna, NY 14218 Timothy J. Palisano, Vice President | Page 24

See Pages 42-43 for contact information on many County

COUNT

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GOVERNMENT ASSISTANCE

Government - Local Elected Officials

Erie County Executive – See Page 29, 42 Erie County Legislators – See Pages 30-31 Mayors and Supervisors – See Pages 32-36

*Also see Pages 15 and 16 for additional information on: Buffalo & Erie County Public Library | County Clerk's Office |

Department of Environment & Planning | Division of Equal Employment Opportunity

Departments.

GOVERNMENT ASSISTANCE - STATE

Empire State Development Corporation (ESD)

Tel: 716-846-8200 | http://www.empire.state.ny.us 95 Perry Street, Suite 500 | Buffalo, NY 14203 Christina Orsi, Regional Director, Page 15

Government - State

New York State (NYS) Governor – See Page 36 New York State Legislature - See Pages 37-39

Governor's Office of Regulatory Reform (GORR)

Tel: 518-486-3292 | http://www.gorr.state.ny.us Agency Bldg. 1 – 4^{th} Floor | Empire State Plaza, PO Box 2107 | Albany, NY 12220-0107 Robert Hermann, Director | Page 17

NYS Dept. of Environmental Conservation (DEC)

Tel: 716-851-7200 | http://www.dec.state.ny.us 270 Michigan Avenue | Buffalo, NY 14203 Abby M. Snyder, Regional Director | Page 20

New York State Department of Labor (DOL)

Government - Quick Reference Index

Tel: 716-851-2750 | http://www.labor.state.ny.us 290 Main Street | Buffalo, NY 14202 Carolyn Bright, Business Service Rep. | 716-851-2753 John Slenker, Regional Economist | 716-851-2742 | Page 20

New York State Department of Transportation (DOT)

Tel: 716-847-3238 | http://www.dot.state.ny.us 100 Seneca Street | Buffalo, NY 14203 Darrell F. Kaminski, Acting Regional Director | Page 20

NYS Energy Research & Development Authority (NYSERDA)

Tel: 716-842-1522, | http://www.nyserda.org/ 726 Exchange Street, Suite 821 | Buffalo, New York 14203 Kelly Tyler, Senior Project Manager – Econ. Development | P. 20

GOVERNMENT ASSISTANCE - FEDERAL

Government - Federal

United States Congress, Page 40-41

United States (U.S.) Army Corps of Engineers

Tel: 716-879-4104 | http://www.lrb.usace.army.mil 1776 Niagara Street | Buffalo, NY 14207 LTC Stephen H. Bales, District Commander | Page 22

U.S. Citizenship and Immigration Services

716-551-4741, x3900 | http://uscis.gov 130 Delaware Avenue | Buffalo, NY 14202 M. Frances Holmes, District Director | Page 22

U.S. Customs and Border Protection

Tel: 716-626-0400 | http://www.cbp.gov 4455 Genesee Street | Buffalo, NY 14225 James Engleman, Director of Field Operations | Page 22

U.S. Department of Commerce

Tel: 716-551-4191 | http://buyusa.gov/buffalo 130 South Elmwood Avenue, Suite 530 | Buffalo, NY 14202 James Mariano, Director | Page 22

U.S. Small Business Administration (SBA)

Tel: 716-551-4301| http://www.sba.gov/regions/states/ny/buff.html 130 South Elmwood Avenue, Suite 540 | Buffalo, NY 14202 Franklin Sciortino, District Director | Page 22

INDUSTRY ASSOCIATIONS, LOBBYING AND NETWORKING GROUPS

Offers networking opportunities for businesses to learn from other businesses in areas of exporting, government, manufacturing, real estate and technology.

Association of Erie County Governments (AECG)

Tel: 716-941-3647 9771 Partridge Road | Colden, NY 14033 Marilyn Calhoun-Allen, Executive Director | Page 12

Buffalo Niagara Manufacturing Alliance (BNMA)

Tel: 716-870-7084 | http://www.bnmalliance.com 169 Bullis Road | Cowlesville, NY 14037 Chris Sansone, President | Page 13

Buffalo World Trade Association

Tel: 716-685-1781 PO Box 130 | Lancaster, NY 14086 Barbara Saieva, President | Page 14

Business Council of New York State, Inc.

Tel: 518-465-7511 | http://www.bcnys.org 152 Washington Avenue | Albany, NY 12210 Heather Briccetti, President – CEO | Page 14

Chambers of Commerce

See Pages 26-27

Greater Buffalo Building Owners & Mgrs. Assoc. (BOMA)

Tel: 716-856-3801 | http://www.bomabuffalo.com 465 Main Street, Suite 130 | Buffalo, NY 14203 Jennifer Aiple, Executive Director | Page 17

World Trade Center Buffalo Niagara (WTCBN)

Tel: 716-852-7160 | http://www.wtcbn.org 725 Main Street | Buffalo, NY 14203 Chris Johnston, President | Page 25

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MINORITY/WOMEN BUSINESS ASSISTANCE

Canisius College Women's Business Center

Tel: 716-888-8280 | http://www.canisius.edu/wbc 2365 Main Street | Buffalo, New York 14214 Melinda Rath Sanderson, Executive Director | P. 14 *Also see Canisius College Center for Professional Development on Page 14

Empire State Development Corporation (ESD)

Tel: 716-846-8200 | http://www.empire.state.ny.us 95 Perry Street, Suite 500 | Buffalo, NY 14203 Christina Orsi, Regional Director, Page 15

EC Gov. - Div. of Equal Employment Opportunity (EEO)

Tel: 716-858-7542 | http://www.erie.gov/depts/eeo Edward A. Rath County Office Building 95 Franklin Street, Room 1652 | Buffalo, NY 14202 William Lobbins, Director | Page 16

Erie County Industrial Development Agency (ECIDA)

Tel: 716-856-6525 | http://www.ecidany.com 143 Genesee Street | Buffalo, NY 14203 Steve Weathers, Chief Operating Offier | Page 17

New York Business Development Corp. (NYBDC)

Tel: 716-626-3423 | http://www.nybdc.com 300 International Drive, Suite 126 | Williamsville, NY 14221 Michael A. Taylor, Senior Vice President | Page 19

Office of Urban Initiatives, Inc. (OUI)

Tel: 716-829-2133 ext. 212 State University at NY 3435 Main Street, 201 Hayes Hall | Buffalo, NY 14214 Dr. Henry Louis Taylor, Jr., President | Page 20

Small Business Development Center (SBDC)

Tel: 716-878-4030 | http://www.nys-sbdc.suny.edu Buffalo State College, Cleveland Hall, 206 1300 Elmwood Avenue | Buffalo, NY 14222 Susan McCartney, Director | Page 21

U.S. Small Business Administration (SBA)

Tel: 716-551-4301| http://www.sba.gov/regions/states/ny/buff.html 130 South Elmwood Avenue, Suite 540 | Buffalo, NY 14202 Franklin J. Sciortino, District Director | Page 22

Upstate New York Regional Minority Purchasing Council, Inc. (UNYRMPC)

Tel: 716-541-1734 | http://www.unyrmpci.org 665 Main Street, Suite 200 | Buffalo, NY 14207 Linda Terrell, President/CEO | Page 24

PLANNING AND ZONING INFORMATION

Buffalo Niagara Enterprise (BNE)

Tel: 716-842-1724 | http://www.buffaloniagara.org 665 Main Street, Suite 200 | Buffalo, NY 14203 Thomas A. Kucharski, President & CEO, Page 13

Erie County Gov. - Dept. of Environment and Planning Division of Planning and Economic Development

Tel: 716-858-8390 | http://www.erie.gov/environment Edward A. Rath County Office Building | 95 Franklin Street, Room 1053 | Buffalo, NY 14202 Thomas J. Dearing, Deputy Comm. | P. 15

Greater Buffalo-Niagara Regional Transportation Council (GBNRTC)

Tel: 716-856-2026 | http://www.gbnrtc.org 438 Main Street, Suite 503 | Buffalo, NY 14202 Hal Morse, PMP, Executive Director | Page 18

United States (U.S.) Army Corps of Engineers

Tel: 716-879-4104 | http://www.lrb.usace.army.mil 1776 Niagara Street | Buffalo, NY 14207 LTC Stephen H. Bales, District Commander | Page 22

UB Regional Institute

Tel: 716-878-2440 | http://www.regional-institite.buffalo.edu University at Buffalo | UB Downtown Gateway 77 Goodell Street, Suite 302 | Buffalo, NY 14203 Page 23

UB National Center for Geographic Information and Analysis (NCGIA)

Tel: 716-645-2545 | http://www.geog.buffalo.edu/ncgia University at Buffalo Wilkeson Quad Room 301 | Buffalo, NY 14261 Dr. David M. Mark, Director of NCGIA | Page 23

SMALL BUSINESS/START-UP - TECHNICAL BUSINESS ASSISTANCE

See Small Business Reference Section on Page 45 for listing of agencies and helpful information.

TOURISM RELATED

Buffalo Convention Center (BCC)

Tel: 716-855-5555 | http://www.buffaloconvention.com One Convention Center Plaza | Buffalo, NY 14202 Paul Murphy, Facility Director | Page 12

Buffalo Niagara Convention and Visitors Bureau (CVB)

Tel: 716-852-0511 | http://www.visitbuffaloniagara.com 617 Main Street, Suite 200 | Buffalo, NY 14203-1496 Patrick Kaler, President - CEO | Page 12

Buffalo Place, Inc.

Tel: 716-856-3150 | http://www.buffaloplace.com 671 Main Street | Buffalo, NY 14203 Michael T. Schmand, Executive Director | Page 13

International Agri-Center

Tel: 716-648-9733 | http://www.hamburgfairgrounds.com Hamburg Fairgrounds | 5600 McKinley Pkwy | Hamburg, NY 14075 Dennis Lang, Manager | Page 18

WNY Events Centre

Tel: 716-759-6300 | http://www.eventcentre.net 11163 Main Street | Clarence, NY 14031 Nick Karnavas, General Manager | Page 24

SUBJECT INDEX //

TRANSPORTATION RELATED

Buffalo & Fort Erie Public Bridge Authority

Tel: 716-884-6744, x226 | http://www.peacebridge.com One Peace Bridge Plaza | Buffalo, NY 14213 Ron Rienas, General Manager | Page 12

Greater Buffalo-Niagara Regional Transportation Council (GBNRTC)

Tel: 716-856-2026 | http://www.gbnrtc.org 438 Main Street, Suite 503 | Buffalo, NY 14202 Hal Morse, PMP, Executive Director | Page 18

New York State Department of Transportation (DOT)

Tel: 716-847-3238 | http://www.dot.state.ny.us 100 Seneca Street | Buffalo, NY 14203 Darrell F. Kaminski, Acting Regional Director | Page 20

Niagara Frontier Transportation Authority (NFTA)

Tel: 716-855-7300 | http://www.nfta.com 181 Ellicott Street | Buffalo, NY 14203 Lawrence M. Meckler, Executive Director | Page 21

UTILITIES - ENERGY, SEWER, & WATER

Erie County Gov. - Dept. of Environment and Planning Division of Sewerage Mgmt.

Tel: 716-858-8383 | http://www.erie.gov/environment/index Edward A. Rath County Office Building 95 Franklin Street, Room 1053 | Buffalo, NY 14202 Joseph L. Fiegl, P.E., Dep. Com. for Sewerage Mgmt. | Page 16

Erie County Water Authority (ECWA)

Tel: 716-849-8484 | http://www.ecwa.org/index.htm 350 Ellicott Square Building | 295 Main Street | Buffalo, NY 14203 Robert F. Gaylord, Executive Director | Page 17

National Fuel

Tel: 716-686-6123 | http://www.natfionalfuelgas.com 6363 Main Street | Williamsville, NY 14221 | Page 19

New York State Electric & Gas Corporation (NYSEG)

Tel: 607-762-4022 | http://www.nyseg.com/ P.O. Box 5224 | 18 Link Drive | Binghamton, NY 13902 Paul Huonker, Regional Mgr. Econ. Dev. | P. 20

NYS Energy Research & Development Authority (NYSERDA)

Tel: 716-842-1522 | http://www.nyserda.org/ 726 Exchange Street, Suite 821 | Buffalo, New York 14203 Kelly Tyler, Senior Project Manager - Econ. Dev. | Page 20

WORKFORCE DEVELOPMENT RESOURCES

Empire State Development Corporation (ESD)

Tel: 716-846-8200 | http://www.empire.state.ny.us 95 Perry Street, Suite 500 | Buffalo, NY 14203 Christina Orsi, Regional Director, Page 15

New York State Department of Labor (DOL)

Tel: 716-851-2750 | http://www.labor.state.ny.us 290 Main Street | Buffalo, NY 14202 Carolyn Bright, Business Service Rep. | Page 20

UB The Center for Industrial Effectiveness (TCIE)

Tel: 716-645-8800 | http://www.tcie.buffalo.edu 1576 Sweet Home Road, Suite 212 | Amherst, NY 14228 Tim Leyh, Director of Business Development | Page 24

Workforce Development Consortium, Inc. - Buffalo and Erie County (WDC)

Business Services Department

Tel: 716-819-9845 | http://www.wdcinc.org/Business/default.asp 726 Exchange Street, Suite 630 | Buffalo, New York 14210 Timothy Doolittle, Administrative Director | Page 25

Job Seeker Services - One Stop Career Centers

Buffalo Employment and Training Center (BETC)

Tel: 716-856-5627 | http://www.workforcebuffalo.org/ 77 Goodell Street | Buffalo, NY 14203 | Page 25

ECC Employment and Training Center

Tel: 716-825-2525 | http://www.ecconestop.org/ 3176 Abbott Road | Orchard Park, NY 14127 | Page 25

Workforce Investment Board, Inc., Buffalo and Erie County (WIB)

Tel: 716-504-1480 | http://www.becwib.org 726 Exchange Street, Suite 632 | Buffalo, New York 14210 James Finamore, Executive Director | Page 25

VENTURE CAPITAL RESOURCES

Erie County Industrial Development Agency (ECIDA)

Tel: 716-856-6525 | http://www.ecidany.com 143 Genesee Street | Buffalo, NY 14203 Steve Weathers, Chief Operating Officer | Page 17

WNY Business Development Fund

Tel: 716-636-3626 726 Exchange Street, Suite 620 | Buffalo, New York 14210 Jack McGowan, Professional Business Advisor | Page 24

WNY Venture Association

Tel: 716-636-3626 | http://www.wnyventure.com 726 Exchange Street, Suite 620 | Buffalo, New York 14210 | Page 25

AGENCY DESCRIPTIONS

Amherst Industrial Development Agency (AIDA)

http://www.amherstida.com

4287 Main Street Amherst, NY 14226

James J. Allen, Executive Director David S. Mingoia, Deputy Director

Laure A. Manuszewski, Director of Administrative

Services

Telephone: 716-688-9000 Fax: 716-688-0205

E-mail: jallen@amherstida.com

dmingoia@amherstida.com laure@amherstida.com

Authorizes industrial revenue bonds for eligible industrial and commercial projects in the Town of Amherst.

Association of Erie County Governments (AECG)

9771 Partridge Rd. Colden, NY 14033

Marilyn Calhoun-Allen, Executive Director

Telephone: 716-941-3647

Email: assocofecgov@roadrunner.com
Networking group of local elected officials for Erie

County.

Buffalo & Fort Erie Public Bridge Authority

http://www.peacebridge.com

1 Peace Bridge Plaza Buffalo, NY 14213

Ron Rienas, General Manager Telephone: 716-884-6744 Fax: 716-884-2089

Email: rr@peacebridge.com

Serves as an integral link between the U.S. and

Canada for the import/export of commercial goods and

raw materials

Buffalo Convention Center (BCC)

http://www.buffaloconvention.com

Convention Center Plaza Buffalo, NY 14202

Paul Murphy, Facility Director

Telephone: 716-855-5555 or 1-800-995-7570

Fax: 716-855-3158

E-mail: info@buffaloconvention.com

Versatile site for conventions and trade shows. Has

64,410-sq. ft. of exhibit space.

Buffalo Niagara Convention and Visitors Bureau (CVB)

http://www.visitbuffaloniagara.com

617 Main Street, Suite 200 Buffalo. NY 14203

Patrick Kaler, President and CEO

Michael Even, Vice President of Sales and Services Edward J. Healy, Vice President of Marketing Leah Mueller, Director of Tourism Sales

Telephone: 716-852-0511 or 1-800-283-3256

Fax: 716-852-0131

E-mail: info@visitbuffaloniagara.org

Contact for tourist related material, and for assistance in booking conventions. Annually publishes Buffalo and Erie County Visitors Guide which provides information on both local and regional attractions, architecture, events and festivals, sports and recreation, and local accommodations (including maps of Downtown Buffalo and Erie County).

Buffalo Niagara Enterprise (BNE)

http://www.buffaloniagara.org

665 Main Street Buffalo, NY 14203

Thomas A. Kucharski, President & CEO Telephone: 716-842-1330, ext. 452, or

1-800-916-9073

Fax: 716-842-1724

Email: tkucharski@buffaloniagara.org

info@buffaloniagara.org

BNE is a private/public regional economic development marketing initiative providing business attraction and information services to businesses seeking to expand or relocate to Western New York. Its mission is to be the driving force in marketing the Buffalo Niagara region by establishing our community as a world-recognized place to expand and attract capital investment and quality jobs. The BNE provides 24-hour turnaround on to inquiries regarding everything from site and workforce availability, to tax incentives and permitting processes, to cultural and quality of life issues.

DID YOU KNOW

BNE's web site is an asset for employers and site selectors.

The site hosts - BuffaloNiagaraJobs.com; a site that connects employers with available, productive people.

The site hosts an array of demographic information, and -

BNE has teamed up with Empire State Development to host an on-line database system to market available sites and buildings in the Buffalo Niagara region.

Buffalo Niagara Manufacturing Alliance (BNMA)

http://www.bnmalliance.com

169 Bullis Road Cowlesville, NY 14037 Chris Sansone, President Telephone: 716-870-7084

Email: chriss@bnmalliance.com

The Buffalo Niagara Manufacturing Alliance (BNMA) is the largest non-profit organization representing manufacturers in the Buffalo Niagara region. Its mission is to help members achieve business success in a global economy through advocacy, advice, networking, information, programs, and services.

Buffalo Niagara Partnership

http://www.thepartnership.org

665 Main Street Suite 200 Buffalo, NY 14203

Dottie Gallagher-Cohen, President & CEO

Telephone: 716-852-7100 Fax: 716-852-2761

Email: dgc@thepartnership.org

This is the region's largest business organization with over 3,200 members. The partnership is engaged in business advocacy, business development and business services for the benefit of its members. It publishes the Buffalo Niagara Partnership's Membership Directory and Destination Buffalo Niagara.

Buffalo Place, Inc.

http://www.buffaloplace.com

671 Main Street Buffalo, NY 14203

Michael T. Schmand, Executive Director Peggy Beardsley, Associate Director

Telephone: 716-856-3150 Fax: 716-852-8490

E-mail: mschmand@buffaloplace.com

pbeardsley@buffaloplace.com

A not-for-profit organization dedicated to improving the economic health and quality of life in the downtown business district. Actively promotes the downtown business district.

AGENCY DESCRIPTIONS

Buffalo Urban Development Corporation (BUDC)

http://www.ecidany.com/budc-home

143 Genesee Street Buffalo, NY 14203

Peter M. Cammarata, President – ext. 130 David A. Stebbins, Vice President – ext. 114

Telephone: 716-856-6525 Fax: 716-856-6754

BUCD serves to create a dynamic and responsive project development process and team, capable of meeting the special needs and challenges associated with urban and high impact project area development.

Buffalo Urban Renewal Agency (BURA)

Housing Office

920 City Hall Buffalo, NY 14202

Telephone: 716-851-5035 Fax: 716-854-0172

Real Estate Office

901 City Hall Buffalo, NY 14202 John Hannon, Director Telephone: 716-851-5275 Fax: 716-851-5590

Email: jhannon@city-buffalo.com

The Buffalo Urban Renewal Agency (BURA) is a public benefit corporation that was formed by an act of New York State Legislature in 1966. Its corporate purpose includes the general planning and operation of various urban renewal programs designed to prevent or eliminate blight and deterioration in the City of Buffalo.

Buffalo World Trade Association

http://www.bwta.us

PO Box 130

Lancaster, NY 14086
Barbara Saieva, President
Telephone: 716-685-1781
Email: ExecSec@bwta.us

A networking group to promote good will and trade

between the area and the rest of the world.

AGENCY DESCRIPTIONS

Business Council of New York State, Inc.

http://www.bcnys.org

152 Washington Avenue Albany, NY 12210

Heather Briccetti, President and CEO – ext. 203 Telephone: 518-465-7511 or 1-800-358-1202

Fax: 518-465-4389

E-mail: heather.briccetti@bcnys.org

Private sector lobbying group for New York State

businesses.

Canadian Consulate General

http://www.canadainternational.gc.ca/buffalo/

3000 HSBC Center Buffalo, NY 14203-2884

Marta Moszczenska, Consul General

Nancy Bernard, Consul and Senior Trade Comm.

Telephone: 716-858-9500 Fax: 716-852-4340

Email: bfalo@international.gc.ca

The consulate has offices that handle tourism, immigration and public affairs. Facilitates trade from

Canada into the United States.

Canisius College Center for Professional Development and Women's Business Center

http://www.canisius.edu/cpd/ http://www.canisius.edu/wbc/

Center for Professional Development

Canisius Amherst Conference Center

300 Corporate Pkwy. Amherst, NY 14226

Stephanie Q. Cattarin, Executive Director

Telephone: 716-888-8490 Fax: 716-888-8495 E-mail: diatia@canisius.edu

Utilizes resources for company consultation, training, research, and educational needs necessary to train an effective workforce.

Women's Business Center

Canisius College - Demerly Hall 2365 Main Street Buffalo, NY 14214

Melinda Rath Sanderson, Executive Director

Telephone: 716-888-8280 Fax: 716-888-8284

Uses faculty, local entrepreneurs and professional experts to enhance the growth of new and established businesses by offering programs, workshops, and individual coaching.

Clarence Industrial Development Agency

http://www.erie.gov/clarence/depts_tcida.asp

One Town Place Clarence, NY 14031

David Hartzell, CIDA Chairman Telephone: 716-741-8930 Fax: 716-741-4715

Email: dhartzell@clarence.ny.us

Authorizes industrial revenue bonds for eligible industrial and commercial projects in the Town of

Clarence.

Concord Industrial Development Agency

http://www.concordida.com

86 Franklin Street, P.O. Box 368 Springville, NY 14141

Gary Eppolito, Chairman

Paul R. Leon, Concord IDA Consultant

Telephone: 716-592-3321 Fax: 716-592-5030

Authorizes industrial revenue bonds for eligible industrial and commercial projects in the Town of

Concord.

Eden Economic Development, Town of

http://www.edenny.org/econ.html

2795 E. Church Street Eden, NY 14057

Ed Krycia, Chairman, Economic Advisory Committee

Telephone: 716-992-3408

Provides assistance to existing and new businesses interested in locating in the Town of Eden.

Empire State Development Corporation (ESD)

http://www.esd.ny.gov

95 Perry Street, Suite 500 Buffalo, NY 14203

Christina Orsi, Regional Director

Telephone: 716-846-8200 Fax: 716-846-8260

Email: nys-westernny@esd.ny.gov

New York State's Economic Development Agency offers a full menu of business assistance, including financial resources and technical expertise for facility expansions, machinery and equipment purchases, site and infrastructure development, manufacturing productivity analysis, workforce training, global export market development, and recycling business investments. It has the ability to act as primary point of contact for all business and planning inquiries and needs.

AGENCY DESCRIPTIONS //

Erie Canal Harbor Development Corporation (ECHDC)

http://www.eriecanalharbor.com

95 Perry Street, Suite 500 Buffalo, NY 14203

Thomas P. Dee, President Sam Hoyt, Interim Chair Telephone: 716-846-8200 Fax: 716-846-8262

The ECHDC is a subsidiary agency of Empire State Development (ESD). Its vision is to revitalize Western New York's waterfront and restore economic growth to Buffalo, based on the region's legacy of pride, urban significance and natural beauty

VISION STATEMENT

Erie County will be a world-class community where people want to live, businesses want to locate, and tourists want to visit

Erie County Government Buffalo & Erie County Public Library (B&ECPL)

http://www.buffalolib.org/

1 Lafayette Square Buffalo, NY 14203

Mary Jean Jakubowski, Director

Telephone: 716-858-8900 Fax: 716-858-6211

Email: jakubowskim@buffalolib.org

The Buffalo & Erie County Public Library (B&ECPL) serves as a center of information, education, culture, and entertainment for the residents of Erie County.

Erie County Government County Clerk's Office

http://www.erie.gov/clerk/

92 Franklin Street Buffalo, NY 14202

Christopher L. Jacobs, County Clerk

Telephone: 716-858-8785

716-858-7450 (Auto Bureau)

Fax: 716-858-6550

Email: ErieCountyClerkOffice@erie.gov

The Erie County Clerk's Office is responsible for recording, filing, and maintaining a central repository of legal documents and records. This includes property titles, land and real estate transactions, and transactions related to corporate filings, assumed names, and Supreme Court and County Court papers. The County Clerk's Office also issues driving, hunting, and fishing licenses as an agent for the State.

Erie County Government Department of Environment and Planning

http://www.erie.gov/environment/

Edward A. Rath County Office Building 95 Franklin Street, 10th Floor Buffalo, NY 14202

Maria R. Whyte, Commissioner Telephone: 716-858-8390

The Department of Environment and Planning strives to improve the quality of life of Erie County residents by working to promote economic growth, ensure environmental quality, provide recreational amenities, support social infrastructure, attract and retain growing businesses, and by planning a community where people want to live, work, and prosper. This department provides direct services and staff assistance for physical, community, and economic development planning and implementation to County government, local governments, residents, and businesses.

The Department consists of the following divisions:

Division of Planning and Economic Development

Thomas J. Dearing,

Dep. Com. of Planning and Economic Development

Dale J. Morris, Director, GIS

Kenneth J. Swanekamp, Dir. of Business Assistance Christopher Pawenski, Coordinator - Industrial Services

Telephone: 716-858-8390 Fax: 716-858-7248

The Planning unit provides local planning assistance to municipal governments and undertakes long-range planning in specific functional areas, including farmland, environmental features, waterfront, and land use. Other important activities include a project implementation program wherein specific recommendations contained in the long-range plan are carried out through capital construction, grant writing, and project reviews.

Economic Development is responsible for developing strategic economic development plans and operational policies to promote the economic health of Erie County. It provides oversight and linkage with the principal economic development agencies in Erie County, including the Erie County Industrial Development Agency, and advances the business development and expansion needs of companies located in and new to Erie County. Erie County assists with the development of a robust business development program involving all economic development partners, which aggressively responds to the needs of existing businesses and works to capture new investment opportunities.

AGENCY DESCRIPTIONS

Erie County Government

Department of Environment and Planning (Cont.)

Division of Environmental Compliance Services

Thomas R. Hersey,

Dep. Com of Environmental Compliance Services

Bonnie Lawrence, Coor. ,Pollution Prevention Prog. Paul B. Kranz, P.E., CSSGB, Associate Engineer Telephone: 716-858-6370

Fax: 716-858-7713

Environmental Compliance is charged with protecting the environment and our natural resources through the implementation of a variety of environmental and energy-related initiatives focused on addressing the needs of Erie County municipalities, businesses, and citizens. These programs involve achieving and maintaining environmental standards; improving the efficiency of and minimizing the impacts of waste management and energy use practices; advising on proposed environmental statutes, rules, and regulations; protecting and enhancing our Great Lakes resources; and monitoring remediation.

Division of Sewerage Management

Joseph L. Fiegl, P.E., Dep. Com. Sewerage Mgmt.

James A. Carr, P.E., Asst. Dep. Com. Sewerage Mgmt. David Millar, P.E., Asst. Dep. Com. Sewerage Mgmt. Charles Katra, P.E., Asst. Dep. Com. Sewerage Mgmt.

Telephone: 716-858-8383 Fax: 716-858-6257

Responsible for the planning, financing, design and construction, and subsequent operation and maintenance of the County-owned sewage facilities. The Erie County sewage system covers one-third (1/3) of developable land.

Erie County Government

Division of Equal Employment Opportunity (EEO)

http://www.erie.gov/depts/eeo/

Edward A. Rath County Office Building 95 Franklin Street, Room 625 Buffalo, NY 14202

Jesse R. Burnette, Director Telephone: 716-858-7542 Fax: 716-858-8464

The division is the ombudsman for minority and women business enterprises (M/WBE's). It assists and certifies minority and women business enterprises. The Division audits county contracts for goods, services and construction to maintain participation goals for M/WBE's. Services are provided to facilitate M/WBE access to County contracts. A Job Bank is available to assist County departments and local businesses in recruiting protected class members for employment.

Erie County Industrial Development Agency (ECIDA)

http://www.ecidany.com

143 Genesee Street Buffalo, NY 14203

Steve Weathers, Chief Operating Officer – ext. 126

John Cappellino, Exec. VP - ext. 118

Grant Lesswing, Business Dev. Officer – ext. 138 Beth O'Keefe, Business Dev. Officer – ext. 158

Telephone: 716-856-6525 Fax: 716-856-6754

E-mail: sweathers@ecidany.com

jcappell@ecidany.com glesswing@ecidany.com bokeefe@ecidany.com

County-wide agency authorizes industrial revenue bonds for eligible industrial and commercial projects within county limits. Administers revolving loan fund for fixed-assets and working capital for business projects in specific county areas. Operates a publicprivate venture capital fund to invest in high-tech companies that have large growth potential. Works in conjunction with local area banks, and the U.S. Small Business Administration (SBA) on loan program targeted at minority, women and/or start-up business enterprises. International program has available financial products to support export trade, including EXIM Bank and SBA financing. Licensed broker in New York State for export credit insurance. Organizes 2 to 3 trade missions per year. Administers Foreign Trade Zone program for Erie County.

DID YOU KNOW

ECIDA's web site has a project benefit calculator to calculate tax savings for projects.

Just fill in the project size and choose any Erie County location. Click the calculate button; and the Estimator calculates the benefits. It shows the savings and the ECIDA fees. Run as many scenarios as you like.

AGENCY DESCRIPTIONS //

Erie County Water Authority (ECWA)

http://www.ecwa.org

Ellicott Square Building 295 Main Street, Room 350 Buffalo, NY 14203

Robert F. Gaylord, Executive Director

Telephone: 716-849-8444 Fax: 716-849-8467

questionscomments@ewca.org Email: *Is a public benefit corporation formed in 1953 to* provide potable water supplies to the residents of WNY. The Authority was created to finance, construct, operate and maintain a water supply and distribution system to benefit the residents of Erie County.

Evans Community Development, Town of

http://www.townofevans.org/departments/commdev.html

8787 Erie Road Angola, NY 14006

Lori A. Szewczyk, Director of Community Dev.

Telephone: 716-549-3915 Fax: 716-549-0456

Provides assistance to existing and new businesses interested in locating in the Town of Evans.

Fairgrounds Event Center

http://www.the-fairgrounds.com/the-fairgrounds/facilities

Hamburg Fairgrounds 5600 McKinley Parkway Hamburg, NY 14075 Dennis Lang, Manager Telephone: 716-649-3900 716-649-4687 Fax:

Email: amathews@ecfair.org

Versatile site for conventions and trade shows. Has

47,500 square feet of exhibit space.

Governor's Office of Regulatory Reform (GORR)

http://www.gorr.state.ny.us

Agency Building 1—4th Floor Empire State Plaza, P.O. Box 2107 Albany, NY 12220-0107

Robert Hermann, Director

Amelia Stern, Acting Director and Counsel

Telephone: 518-486-3292 518-473-9962 Fax:

permits@gorr.state.com Email:

Offers permit assistance and general information regarding regulatory reform. For permit assistance only, call 1-800-342-3464; or visit online permit

database listed above.

LOCAL PERMITS

A person contemplating starting a business should be aware of local laws. It is important to contact the village, town or city and county clerk where the business plans to locate. Examples of local considerations are zoning, parking, sign regulations, and certain occupational licenses such as auctioneers, electricians and plumbers. It is advisable to contact your local government first.

Greater Buffalo Building Owners & Managers Association (BOMA)

http://www.bomabuffalo.com

465 Main Street, Suite 130 Buffalo, NY 14203

Jennifer Aiple, Executive Director

Telephone: 716-856-3801 Fax: 716-843-8607

E-mail: info@bomabuffalo.com

A non-profit trade association of over 110 property professionals within the commercial real estate industry. Offers Real Property Administrator (RPA) Programs. In representing its members and the business community to local and State officials, BOMA speaks as an industry-wide voice providing a more powerful and dynamic representation

AGENCY DESCRIPTIONS

Greater Buffalo-Niagara Regional Transportation Council (GBNRTC)

http://www.gbnrtc.org

438 Main Street, Suite 503 Buffalo, NY 14202

Hal Morse, PMP, Executive Director

Telephone: 716-856-2026 Fax: 716-856-3203 E-mail: hmorse@gbnrtc.org

Buffalo - Niagara Falls area metropolitan planning organization responsible for transportation studies, planning, and programming of federal transportation funds in Erie and Niagara Counties.

Hamburg - Development Corporation & Industrial Development Agency (HIDA)

http://www.hamburgida.com

6100 South Park Avenue Hamburg, NY 14075

Michael J. Bartlett, Executive Director

Telephone: 716-648-4145 Fax: 716-648-0151

E-mail: hamburgida@townofhamburgny.com *Provides small business loans, and authorizes*

industrial revenue bonds for eligible industrial and commercial projects in the Town of Hamburg.

Insyte Consulting

http://www.insyte-consulting.com

76 Exchange Street, Suite 812 Buffalo, NY 14210

Benjamin Rand, President John Murray, Director of Sales Telephone: 716-636-3626

Telephone: 716-636-3626 Fax: 716-845-6418

E-mail: brand@insyte-consulting.com

JMURRAY@insyte-consulting.com

Is a world-class consulting company working since 1982 to "transform WNY business". Operating as a private, not-for-profit corporation, Insyte's mission is to strengthen, expand, and diversify the manufacturing and technology base in Western New York. Insyte provides strategic and operational consulting services to WNY manufacturers and technology-based businesses in areas such as lean manufacturing, strategic and marketing planning, quality systems, information technology, and new technology adoption. In addition, Insyte supports the creation and growth of new technology-based businesses through access to venture capital, business planning, and loaned executives. The sharing of "best business practices" is one of Insyte's key goals.

International Institute of Buffalo New York, Inc.

http://www.iibuff.org

864 Delaware Avenue Buffalo, NY 14209

Eva Hassett, Executive Director Telephone: 716-883-1900 Fax: 716-883-9529 E-mail: iib@iibuff.org

The Institute serves as a dynamic international center, providing critical services to refugees and immigrants and promoting global understanding and connections in Western New York. The IIB arranges translation and interpreting services in over 60 major and rare languages for legal and government agencies, educational institutions, corporations, health & human services agencies, and individuals.

Lackawanna Community Development Corporation (LCDC) and Lackawanna Housing Development Corporation (LHDC)

http://www.lackawannachamber.com/eco_dev

640 Ridge Road Lackawanna, NY 14218

Telephone: 716-823-5124
Fax: 716-823-5947
Email: LDHCorp@aol.com

The Lackawanna Community Development Corporation (LCDC) offers tax incentives, low cost financing and technical assistance to existing businesses in the City, and to new companies interested in locating in the City of Lackawanna. The LCDC also

assists existing Empire Zone companies.

The Lackawanna Housing Development Corporation (LHDC), a not-for-profit housing corporation, was founded in 1990 as an associated corporation of the Lackawanna Community Development Corporation (LCDC). LHDC is designed to improve the quality of life through the restoration of deteriorated housing stock, creating new housing, and encouraging residential growth for low to moderate income households in the First and Second Wards in the city of Lackawanna.

AGENCY DESCRIPTIONS //

Lancaster Community Development Corporation, Village of

http://www.lancastervillage.org

Municipal Building 5423 Broadway Lancaster, NY 14086

Telephone: 716-601-1098 Fax: 716-684-4830

The Village of Lancaster Community Development Corporation was created in 1996 by the Village of Lancaster as a "not for profit" organization dedicated to the revival of the downtown central business district. It offers technical assistance to existing and new businesses and/or facility owners in the Central Business District of the Village. Also plans and manages the revitalization activities in the Central Business District, and the Village's expansion of the existing industrial park. The Community Development Corporation owns and manages the 70,000sq. ft. Lancaster Mall.

Lancaster Industrial Development Agency, Town of (LIDA)

http://www.lancasternyida.com/

21 Central Avenue Lancaster, NY 14086 Dino Fudoli, Chairman Telephone: 716-683-1610 Fax: 716-683-0512

Email: lida@lancasterny.com

Authorizes industrial revenue bonds for eligible industrial and commercial projects in the Town of Lancaster.

National Fuel

http://www.natfuel.com

6363 Main Street Williamsville, NY 14221

Telephone: 716-686-6123 (Customer Service)

716-857-7000 (Corporate)

Fax: 716-857-6500

Delivers natural gas to all areas of Erie County and most of Western New York. Provides technical assistance for equipment applications, and energy conservation projects and methods. Offers a discounted rate within a New York State Empire Zone for qualified customers.

National Grid

http://www.nationalgridus.com

http://www.shovelready.com

Economic Development Department 300 Erie Boulevard West, Suite A2 Syracuse. NY 13202

Brian R. Anderson, Lead Economic Developer Mary Grace Welch, CEM, Lead Econ. Dev. Rep, WNY Region

Telephone: 315-428-5140 (Anderson) 716-831-7752 (Welch)

Fax: 315-428-3419

Email: ShovelReady@us.ngrid.com

Economic development services include electric pricing, emissions credits, site location assistance, and productivity enhancement assessments. National Grid is the largest utility company in Upstate New York. The shovel ready web site provides a comprehensive resource for building and site location information.

New York Business Development Corporation (NYBDC)

http://www.nybdc.com

300 International Drive, Suite 126 Williamsville, NY 14221

Michael A Taylor, Senior Vice President

Telephone: 716-626-3423
Fax: 716-626-3001
E-mail: mtaylor@nybdc.com

NYBDC was created by an act of the NY State
Legislature in 1955. NYBC is privately owned,
managed and funded by banks across the state with the
mandate of promoting employment and economic
development. This is done through long term loans to
creditworthy small and medium size businesses that
are candidates for financing outside of or in
conjunction with conventional bank sources. Many of
its borrowers do not meet the requirements for
traditional bank financing. It has programs
specifically targeted at providing financing
opportunities for minority and women-owned
businesses.

AGENCY DESCRIPTIONS

New York State (NYS) Department of Environmental Conservation (DEC)

http://www.dec.ny.gov

270 Michigan Avenue Buffalo, NY 14203

Abby M. Snyder, Regional Director

Telephone: 716-851-7200 Fax: 716-851-7211

Email: region9@gw.dec.state.ny.us

Regional office is the first point of contact for
obtaining and renewing DEC permits and for reporting
environmental or natural resources problems. Uses
permits to control pollution of air and water, transport
and disposal of solid and hazardous wastes, pesticide
use, mining and mined land reclamation.

NYS Department of Labor (DOL) Business Services Unit

http://www.labor.state.ny.us

290 Main Street Buffalo, NY 14202

NYS DOL Business Unit offers a number of programs that assist employers. These include recruitment assistance, human resource consulting, workforce development and training (apprenticeship and on-the-job training programs), empire zone program, equal employment opportunity services, OSHA consultation, layoff transition services, and unemployment insurance programs. Below are two service divisions in more detail:

Division of Employment and Workforce Solutions

290 Main Street Buffalo, NY 14202

Carolyn Bright, Regional Business Services Rep

Telephone: 716-851-2750 Fax: 716-851-2702

E-mail: Carolyn.Bright@labor.state.ny.us Offers several grants to businesses to upgrade the skills of incumbent workers. Up to \$100,000 is available for workers to learn new skills.

Division of Research and Statistics

290 Main Street Buffalo, NY 14202

John Slenker, Regional Economist

Telephone: 716-851-2740 Fax: 716-851-2607

E-mail: John.Slenker@labor.ny.gov

Provides information on labor market conditions, employment trends, and wage comparisons for WNY and New York State.

NYS Department of Transportation (DOT)

http://www.nysdot.gov

100 Seneca Street Buffalo, NY 14203

Darrell F. Kaminski, Acting Regional Director

Ramsey E. Kahi, Regional Planning & Program Manager

Telephone: 716-847-3238 (Kaminski)

716-847-3241 (Kahi)

Fax: 716-847-3961 (Kaminski)

716-847-3080 (Kahi)

Contact for accessing the Industrial Access Program (IAP), which provides funding for highway and bridge improvements that will facilitate economic development.

New York State Electric & Gas Corporation (NYSEG)

http://www.nyseg.com/

150 Erie Street Lancaster, NY 14086

Paul Huonker, Regional Mgr. Ec. Dev.

Telephone: 607-762-4022 Fax: 607-762-8400

E-mail: phuonker@nyseg.com

NYSEG provides electric transmission and distribution service to communities of Cheektowaga, Clarence, East Aurora, Hamburg, Orchard Park, West Seneca, and eastern and southern Erie County. Also provides technical assistance and energy price incentives for economic development purposes.

New York State Energy Research and Development Authority (NYSERDA)

http://www.nyserda.org/

Fax:

726 Exchange Street, Suite 821 Buffalo, New York 14210

Kelly Tyler, Program Mgr. - Econ. Development

Telephone: 716-842-1522, ext. 3005 or

1-866-NYSERDA 716-842-0156

E-mail: kat@nyserda.ny.gov

A public benefit corporation that provides energyrelated technical and financial packaging assistance to businesses and institutions to promote energy efficiency and economic development.

AGENCY DESCRIPTIONS //

Niagara Frontier Transportation Authority (NFTA)

http://www.nfta.com

181 Ellicott Street Buffalo, NY 14203

Kimberly A. Minkel, Executive Director

Telephone: 716-855-7470 Fax: 716-855-6655 Email: info@nfta.com

Operates mass transit systems (rail and bus) and airports for both Erie and Niagara counties.

Office of Urban Initiatives, Inc. (OUI)

University at Buffalo 3435 Main Street, 201 G. Hayes Hall Buffalo, NY 14214

Dr. Henry Louis Taylor, Jr., President Telephone: 716-829-2133 ext. 212

Fax: 716-829-2713 E-mail: htaylor@buffalo.edu

OUI is a community economic development organization dedicated to using business development to create jobs, produce community wealth, and build strong neighborhoods. Offers minority and womenowned businesses mentoring program. Provides information through ADVANCE, a monthly trend letter on business and economic development issues and the Community and Business Development Forum Series.

Orchard Park Economic Development Committee

http://orchardparkny.org/content/Boards/View/5

4295 South Buffalo Street Orchard Park, NY 14127 David Kaczor, Councilman Telephone: 716-662-6404 Fax: 716-662-0238

Email: opgoodgov@earthlink.net

Offers assistance to local businesses and new companies interested in the Town of Orchard Park.

SCORE

(Counselors to America's Small Businesses)

http://buffaloniagara.score.org/

130 South Elmwood Avenue, Suite 540 Buffalo, NY 14202

William Ritter, District Director Telephone: 716-551-4301 Fax: 716-551-4418

Email: tarnopoll@yahoo.com

Free business counseling by men and women who have had successful business careers as company executives

or owners of their own business.

DID YOU KNOW

It's never been easier to access the necessary documents for various business permits and applications.

Links to 12 forms and documents are available via the following webpage from the Erie County Department of Health:

http://www2.erie.gov/health/index.php?q=node/57

The webpage also contains a new link for convenient online facility payments for facility permit renewal applications and invoices.

Small Business Development Center (SBDC)

http://www.nys-sbdc.suny.edu

Buffalo State College Cleveland Hall 206 1300 Elmwood Avenue Buffalo, NY 14222

Susan McCartney, Director Telephone: 716-878-4030 Fax: 716-878-4067

E-mail: buffalosbdc@yahoo.com

Provides one-to-one counseling to start-up and existing small businesses on a wide range of advisory, training and research services including the preparation of business plans, marketing programs and financial strategies. Export Assistance Program targets both the beginner, and the more experienced small business exporter.

AGENCY DESCRIPTIONS

Tonawanda Development Corporation, Town of (TTDC)

http://www.tonawanda.ny.us/index.aspx?nid=641

169 Sheridan Parkside Drive Tonawanda, NY 14150

James Hartz, AICP, Executive Director

Telephone: 716-871-8847 Fax: 716-871-8857

E-mail: jhartz@tonawanda.ny.us

Responsible for strategic planning, business attraction and retention, and special projects in the Town of Tonawanda, including administration of the Town's Empire Zone program. Strategic planning includes the development of policies and programs to meet local economic priorities, including brownfield redevelopment. Business attraction and retention include traditional services, such as site location, public financing and coordination with local government. Special projects respond to unique community needs, such as demolition of abandoned structures or industry-sponsored childcare services.

United States (U.S.) Army Corps of Engineers

http://www.lrb.usace.army.mil

1776 Niagara Street Buffalo, NY 14207

Lt. Col. Owen Beaudoin, District Commander

Telephone: 716-879-4499 Fax: 716-879-4195

Engineering, transportation and planning of navigable

waterways.

U.S. Citizenship and Immigration Services

http://uscis.gov

Federal Center 130 Delaware Avenue, 1st Floor Buffalo, NY 14202

M. Frances Holmes, District Director Telephone: 716-551-4741, Ext. 3900

Fax: 716-551-3141

Promote national security, eliminates immigration adjudications backlogs, and implements solutions for improving immigration customer services.

U.S. Customs and Border Protection

http://www.cbp.gov

300 Airborne Parkway Buffalo, NY 14225

James T. Engleman, Director of Field Operations

Telephone: 716-626-0400 Fax: 716-626-1164

Responsible for assessment and collection of all duties, taxes and fees on imported merchandise, the enforcement of customs and other related laws, and administration of other federal regulations.

U.S. Department of Commerce Buffalo Export Assistance Center

http://export.gov/newyork/bflorochsyr/

130 South Elmwood Avenue, Suite 530 Buffalo, NY 14202

Rosanna Masucci, Acting Director

John Tracy, International Trade Specialist

Telephone: 716-551-4191 Fax: 716-551-5290

E-mail: Rosanna.Masucci@trade.gov

John.Tracy@trade.gov

Its mission is to help U.S. Firms increase export sales and market share. Have commercial offices in 145 cities in 77 countries. International trade specialists offer assistance to businesses interested in exporting, assess a company's export potential and provide one-on-one counseling. A comprehensive range of export facilitation services are available including: identifying target markets, locating foreign representation, developing sales leads providing marketing assistance, industry reports and trade show information.

U.S. Small Business Administration (SBA)

http://www.sba.gov/localresources/district/ny/buffalo/index.

Niagara Center 130 South Elmwood Avenue, Suite 540 Buffalo, NY 14202

Franklin J. Sciortino, District Director

Telephone: 716-551-4301 Fax: 716-551-4418

Programs assist with every aspect of starting a business, from developing a business plan to obtaining financing, from marketing products and services to managing a company. The general loan program, which represents the majority of the agency's total loan effort, promotes small business growth by guarantees of up to 80% of the amount provided by commercial lenders. Also offers Surety Bonds and Minority Enterprise Development program.

AGENCY DESCRIPTIONS //

University at Buffalo (UB) Center for Entrepreneurial Leadership (CEL)

UB School of Management

http://www.mgt.buffalo.edu/cel

University at Buffalo, UB Downtown Gateway 77 Goodell Street Buffalo, NY 14203

Tom Ulbrich, Director Telephone: 716-885-5715 Fax: 716-845-6999

E-mail: mgt-cel@buffalo.edu

Provides a ten-month professional development program that is directed toward business owners and operators whose firms have progressed well beyond the startup phase of operation.

UB Engineering Student Work Experience Program

School of Engineering and Applied Sciences

http://www.eng-intern.buffalo.edu/

412 Bonner Hall, UB North Campus Buffalo, NY 14260

Dean C. Millar, Assistant Dean Telephone: 716-645-0971 Fax: 716-645-2495

E-mail: dcmillar@buffalo.edu

Offers qualified post-junior year engineering students for employment on useful technical projects.

Employers obtain value from student technical skills on the job and can evaluate the students as prospects for future employment. Students obtain useful job experience and the opportunity to apply engineering skills for the benefit of their employer.

UB Regional Institute

http://regional-institute.buffalo.edu

University at Buffalo, UB Downtown Gateway 77 Goodell Street, Suite 302 Buffalo, NY 14203

Robert G. Shibley, Director and Dean of School of Architecture & Planning

Laura Quebral, Deputy Director

Kathryn Byrk Friedman, Director of Cross-Border and International Research, Research Associate Professor of Law and Policy

Telephone: 716-878-2440 Fax: 716-842-0154

E-mail: regional-institute@buffalo.edu

Coordinates and serves as a point of contact for a number of programs related to issues of regional study, analysis and development. Produces the web-based "Regional Knowledge Network" http://rkn.buffalo.edu, which provides regional information on the binational Buffalo Niagara area.

UB National Center for Geographic Information and Analysis (NCGIA)

http://www.ncgia.buffalo.edu/

University at Buffalo Wilkeson Quad Room 301 Buffalo, NY 14261

Dr. David M. Mark, NCGIA Director

Telephone: 716-645-2545 Fax: 716-645-5957

E-mail: ncgia@acsu.buffalo.edu

Established to develop and expand geographic information systems (GIS). Provides custom-designed maps and routings; useful for such areas as agriculture, transportation, construction and waste disposal. Assists with market analysis and demographic studies enabling a company to select sites, evaluate new products and target markets.

UB Office of Science, Technology Transfer and Economic Outreach (STOR)

http://www.stor.buffalo.edu

1576 Sweet Home Road Amherst, NY 14228

Robert J. Genco, D.D.S., Ph.D., Vice Provost & Dir.

Telephone: 716-645-5500 Fax: 716-636-5921 E-mail: rjgenco@buffalo.edu

The Office of Science, Technology Transfer and Economic Outreach (STOR) promotes the development and transfer of technology, innovations and expertise from the university to the marketplace spurring the establishment and growth of new business enterprises. STOR's three divisions—Intellectual Property, Funding, and Commercialization—provide business leaders, researchers, and entrepreneurs with easy access to UB's extensive resources and expertise.

UB World Languages Program

Department of Linguistics

http://linguistics.buffalo.edu/language_programs

University at Buffalo 609 Baldy Hall, North Campus Buffalo, NY 14260

David Fertig, Director of Language Programs

Telephone: 716-645-2177 ext. 738

Fax: 716-645-3825 E-mail: fertig@buffalo.edu

Provides translation, interpretation and cultural

training services to local businesses.

AGENCY DESCRIPTIONS

UB The Center for Industrial Effectiveness (TCIE)

School of Engineering and Applied Sciences

http://www.tcie.buffalo.edu

1576 Sweet Home Road, Suite 212 Amherst, NY 14228

Gary Simon, Director of Business Development

Telephone: 716-645-8800 Fax: 716-636-5921

E-mail: ggsimon@buffalo.edu

TCIE is a business consulting and economic development arm of the university. TCIE serves as a liaison between area businesses and manufacturers and a wide range of UB resources. Faculty members from many departments are assigned to work on projects tailored to the needs of area companies. Projects may also feature material testing labs, technicians, graduate students, and university design and research centers.

TCIE also helps to administer the Strategic Partnership for Industrial Resurgence (SPIR) program. SPIR provides up to 50% financing for small to mid-size companies that seek efficiency and process improvements, product development assistance, and quality program implementation. TCIE is also committed to strengthening the work force of the region, providing training needs assessments, training grant development and administration, and both soft skills and technical training programs.

Contracted services and project management for industrial process improvements, quality initiatives, product development, lean manufacturing, business planning and marketing consulting, business translations, grant writing support and grant administration (e.g. NYS Department of Labor Safety Training Grants, Empire State Development training grants).

Upstate New York Regional Minority Purchasing Council, Inc. (UNYRMPC)

http://www.unyrmpci.org

85 River Rock Drive Suite 113, Mail Slot 14 Buffalo, NY 14207

Linda Terrell, President/CEO
Telephone: 716-871-4120
Fax: 716-871-3725
E-mail: info@unyrmpci.org

Provides assistance for major corporations to identify and certify qualified minority business persons who can supply these firms with goods and/or services. Maintains directory that is updated semi-annually of certified minority business persons and their capabilities for its members so they have a readily accessible source of MBE information.

WNY Business Development Fund

http://www.insyte-consulting.com/Home/Funding/BDF

726 Exchange Street, Suite 620 Buffalo, NY 14210

Jack McGowan, Professional Business Advisor

Telephone: 716-636-3626 Fax: 716-845-6418

Email: jmcgowan@insyte-consulting.com

Provides seed and growth capital to technology
entrepreneurs and start-up companies within Western
New York. Applicants may receive an equity
investment of up to \$100,000. Investments are made in
two phases. A phase I investment is \$25,000 and a
phase II is \$75,000. Phase I and II funding are subject
to separate approval and due diligence and must be
matched by funds provided by the entrepreneur or
other funding sources. Phase II is not automatic.

WNY Events Centre

11163 Main Street Clarence, NY 14031

Nick Karnavas, General Manager

Telephone: 716-759-6300 Fax: 716-759-6351

E-mail: nick@eventcentre.net

Versatile site for conventions and trade shows. Has

45,000 square feet of exhibit space.

WNY Foreign Trade Zones Operators, Inc.

http://www.wnyftz.com

10 North Gates Avenue Lackawanna, NY 14218

Timothy J. Palisano, Director of Operations

Telephone: 716-823-2142
Fax: 716-823-2613
E-mail: ftz@wnyftz.com

Operator of FTZ's Site 1 - Gateway Trade Center. Railroad, truck, water and air transportation are conveniently available. Duty free domestic and distribution, and third party services. Special tax advantages available for qualified firms.

AGENCY DESCRIPTIONS //

WNY Venture Association

http://www.wnyventure.com

726 Exchange Street, Suite 812 Buffalo, NY 14210

Telephone: 716-636-3626 Fax: 716-845-6418

E-mail: info@wnyventure.com

Provide entrepreneurs an opportunity to present their business plans to interested investors through a series of networking meetings throughout the year.

Presenters also receive coaching and feedback about their business plan prior to making presentations

Workforce Development Consortium, Inc., Buffalo and Erie County (WDC)

http://www.wdcinc.org/

Funded under the Workforce Investment Act of 1998, the WDC offers a wide range of subsidized employment and training services/programs for businesses and individual job seekers.

Business Services

Workforce Development Consortium Business Services Department

http://www.wdcinc.org/Business/default.asp

726 Exchange Street, Suite 630 Buffalo, NY 14210

Eugene Bagen, Administrative Director

Telephone: 716-819-9845
Fax: 716-819-9849
Email: gbagen@wdcinc.org

Business services include, but are not limited to the following: employee recruitment and screening, customized training program development, on-the-job training services, specialized assistance for start-ups and expansions and tax credit assistance.

Job Seeker Services - One-Stop Career Centers

Buffalo Employment and Training Center (BETC)

http://www.workforcebuffalo.org/

77 Goodell Street Buffalo, NY 14203 Telephone: 716-856-5627 Fax: 716-856-5670

ECC Employment and Training Center

http://www.ecconestop.org/

3176 Abbott Road Orchard Park, NY 14127 Telephone: 716-270-4444

Offers job seekers access to a wide array of job training, education and employment services all under one roof. Services include, but are not limited to the following: career counseling, resume development, interviewing assistance, job training, classroom instruction and job referral and placement.

Workforce Investment Board, Inc., Buffalo and Erie County (WIB)

http://www.becwib.org

726 Exchange Street, Suite 632

Buffalo, NY 14210

Heather Okoro, JD, Executive Director Charles G. Jones, Jr., Chairperson

Telephone: 716-504-1480
Fax: 716-504-1483
Email: info@becwib.org

Established under the provisions of the Workforce Investment Act of 1998, the WIB is a private sector driven board appointed by the Erie County Executive and the Mayor of the City of Buffalo and charged with developing local workforce development policies and procedures and overseeing and evaluating their implementation.

World Trade Center Buffalo Niagara (WTCBN)

http://www.wtcbn.com

725 Main Street Buffalo, NY 14203 Chris Johnston, President

Telephone: 716-852-7160, or

1-877-WTC-INTL (982-4685)

Fax: 716-852-7161 E-mail: info@wtcbn.com

The WTCBN is a not-for-profit organization dedicated to the advancement of international trade. Formerly known as the Niagara International Trade Council, WTCBN became a member of the World Trade Centers Association, Inc. in October 2000. The WTCBN, which includes both Canadian and American members, is recognized as a bi-national World Trade Center by the World Trade Center's Association, Inc. There are over 300 World Trade Centers in 97 countries, with 72 in North America. The mission of the WTCBN is to create, promote and support business development opportunities from international trade through education, networking, and the provision of trade development services for its members and the regional trading community.

№ CHAMBERS OF COMMERCE

Akron Chamber of Commerce

http://www.akronchamberofcommerceny.com

70 Main Street PO Box 248 Akron, NY 14001

Jeannine Morlacci, President Telephone: 716-542-4050 Fax: 716-542-4050

Email: AkronChamber@gmail.com

Members: 125

Alden Chamber of Commerce

http://www.aldenny.org

13500 Broadway PO Box 149 Alden, NY 14004

Christopher Gust, President

Barbara Hoskyns, Executive Secretary

Telephone: 716-937-6177 Fax: 716-937-4106

Email: secretary@aldenny.org

Members: 321

Amherst Chamber of Commerce

http://www.amherst.org

350 Essjay Road, Suite 200 Williamsville, NY 14221

Colleen C. DiPirro, President & CEO

Telephone: 716-632-6905 Fax: 716-632-0548 Members: 2.000+

Buffalo Niagara Partnership

"Buffalo Chamber"

http://www.thepartnership.org

665 Main Street, Suite 200 Buffalo, NY 14203

Dottie Gallagher-Cohen, President & CEO

Telephone: 716-852-7100 Fax: 716-852-2761

Members: 2,500

Cheektowaga Chamber of Commerce

http://www.cheektowaga.org

AppleTree Business Park 2875 Union Road, Suite 50 Cheektowaga, NY 14227 Debra S. Liegl, President & CEO

Telephone: 716-684-5838 Fax: 716-684-5571

Members: 900

Clarence Chamber of Commerce Inc.

http://www.clarence.org

8899 Main Street, Suite 4

PO Box 177

Clarence, NY 14031
Judy Sirianni, President
Telephone: 716-631-3888
Fax: 716-631-3946

Members: 600+

Email:

East Aurora Chamber of Commerce, Greater

info@clarence.org

http://www.eanycc.com

652 Main Street

East Aurora, NY 14052

Gary D. Grote, Executive Director

Telephone: 716-652-8444

Fax: 716-652-8384

Email: eanycc@verizon.net

Members: 600+

*Serves the following communities: Aurora, Colden, East Aurora, Elma, Holland, Marilla, and Wales.

Eden Chamber of Commerce

http://www.edenny.org/chamber.html

8584 South Main Street Eden, NY 14057

Curt Ortlinghaus, President Telephone: 716-992-4799 Fax: 716-992-4751

Email: edenchamber@yahoo.com

Members: 178

Evans - Brant Chamber of Commerce

http://www.ebccny.org

70 North Main Street Angola, NY 14006

Michelle Parker, President Telephone: 716-549-3221 Fax: 716-549-3475

Email: chamber@ebccny.org

Members: 175

CHAMBERS OF COMMERCE //

Gowanda Area Chamber of Commerce

http://www.gowandanychamber.org

49 West Main Street

PO Box 45

Gowanda, NY 14070
Jennine Sauriol, President
Telephone: 716-532-2834
Fax: 716-532-2834

Email: chamber@gowandanychamber.org

Members: 140

Grand Island Chamber of Commerce

http://www.gichamber.org

2257 Grand Island Boulevard Grand Island, NY 14072 Eric Fiebelkorn, President Telephone: 716-773-3651 Fax: 716-773-3316 Email: info@gichamber.org

Members: 300+

Hamburg Chamber of Commerce Inc.

http://www.hamburg-chamber.org

6122 South Park Avenue

PO Box 848

Hamburg, NY 14075

Betty B. Newell, President & CEO

Telephone: 716-649-7917 Fax: 716-649-6362

Email: hccmail@hamburg-chamber.org

Members: 800+

Kenmore - Town of Tonawanda Chamber of Commerce

http://www.ken-ton.org

3411 Delaware Avenue Kenmore, NY 14217 Gary J. Link, President Telephone: 716-874-1202 Fax: 716-874-3151 Email: info@ken-ton.org

Members: 700+

Lackawanna Area Chamber of Commerce

http://www.lackawannachamber.com

638 Ridge Road Lackawanna, NY 14218

Michael J. Sobaszek. Executive Director

Telephone: 716-823-8841 Fax: 716-823-8848

Email: info@lackawannachamber.org

Members: 150

Lancaster Area Chamber of Commerce

http://www.laccny.org

11 West Main, Suite 100

PO Box 284

Lancaster, NY 14086

Megan Burns-Moran, Executive Director

Telephone: 716-681-9755 Fax: 716-684-3385 Email: info@laccny.org

Members: 550+

Orchard Park Chamber of Commerce

http://www.orchardparkchamber.com

4211 North Buffalo Street, Suite 14

Orchard Park, NY 14127

Nancy L. Conley, Executive Director

Telephone: 716-662-3366 Fax: 716-662-5946

Email: info@OrchardParkChamber.org

Members: 700+

Springville Area Chamber of Commerce

http://www.springvillechamber.com

23 North Buffalo Street

PO Box 310

Springville, NY 14141 David Field, President Telephone: 716-592-4746

Fax: 716-592-4746 (Same as Tel #)

Email: david.field@kaleidoscopekomputer.com

Members: 170+

Tonawandas Chamber of Commerce

http://www.the-tonawandas.com

15 Webster Street

North Tonawanda, NY 14120

Joyce M. Santiago, Secretary and Executive Director

Telephone: 716-692-5120 Fax: 716-692-1867

Email: chamber@the-tonawandas.com

Members: 500+

West Seneca Chamber of Commerce

http://www.westseneca.org

Southgate Plaza

950-A Union Road, Suite 5 West Seneca, NY 14224

Frank Calieri, Executive Director

Telephone: 716-674-4900 Fax: 716-674-5846

Email: director@westseneca.org

Members: 260+

EDUCATION - COLLEGES, INSTITUTES & UNIVERSITIES

№ BACHELOR DEGREE PROGRAMS

2010 – 2011 COLLEGES & UNIVERSITIES (LISTED BY FULL TIME ENROLLMENT)			
BACHELOR DEGREE	Full Time	Part Time	
University at Buffalo	28,678	4,818	
Buffalo State College	9,429	2,266	
SUNY Fredonia	5,432	298	
Canisius College	3,905	1,107	
Niagara University	3,448	719	
Alfred State College	3,279	338	
Medaille College	2,572	241	
D'Youville College	2,405	691	
St. Bonaventure	2,196	264	
University			
Daemen College	2,120	655	
Alfred University	2,076	220	
Houghton College	1,191	47	
Hilbert College	941	176	
Empire State College	762	358	
Villa Maria College	371	86	
Total	68,805	12,284	
ASSOCIATE DEGREE	Full Time	Part Time	
Erie Community College	14,113	6,742	
Niagara County	4,425	2,661	
Community College			
Genesee Community	3,710	3,690	
College			
Jamestown Community	2,746	1,180	
College			
Bryant & Stratton College	1,233	681	
Trocaire College	833	646	
Total	27,060	15,603	

Source: Business First Book of Lists, 2012

Alfred State College

http://www.alfredstate.edu/

10 Upper College Dr. Alfred, NY 14802

Dr. John M. Anderson, President

Telephone: 1-800-4-ALFRED (425-3733) (General)

607-587-4010 (President's Office)

Alfred University

http://www.alfred.edu/

1 Saxon Drive Alfred, NY 14082

Dr. Charles M. Edmondson, President Telephone: 607-871-2115 (General)

607-871-2101 (President's Office)

Buffalo State College

http://www.buffalostate.edu

1300 Elmwood Avenue Buffalo, NY 14222

Aaron M. Podolefsky, President

Telephone: 716-878-4000 (General)

716-878-4101 (President's Office)

Canisius College

http://www.canisius.edu

2001 Main Street Buffalo, NY 14208

John J. Hurley, President

Telephone: 716-883-7000 (General)

716-888-2100 (President's Office)

Daemen College

http://www.daemen.edu

4380 Main Street Amherst, NY 14226

Dr. Martin J. Anisman, President Telephone: 716-839-8225 (General)

716-839-8210 (President's Office)

D'Youville College

http://www.dyc.edu

One D'Youville Square, 320 Porter Avenue

Buffalo, NY 14201

Sister Denise A. Roche, GNSH, Ph.D., President

Telephone: 716-829-8000 (General)

716-829-7673 (President's Office)

Empire State College

http://www.esc.edu

Niagara Frontier Center AppleTree Business Park 2875 Union Road Cheektowaga, NY 14227

Dr. Alan Davis, President Nan DiBello, Dean

Telephone: 716-686-7800

EDUCATION - COLLEGES, INSTITUTES & UNIVERSITIES

BACHELOR DEGREE PROGRAMS //

Hilbert College

http://www.hilbert.edu

5200 South Park Avenue Hamburg, NY 14075 Cynthia Zane Ed. D, President

Telephone: 716-649-7900 (General)

Same #, Ext. 200 (President's Office)

St. Bonaventure University

http://www.sbu.edu/

3261 West State Road St. Bonaventure, NY 14778

Sr. Margaret Carney, O.S.F., S.T.D., President

Telephone: 716-375-2000 (General)

716-375-2222 (President's Office)

Houghton College

http://www.houghton.edu

One Willard Road Houghton, NY 14744

Dr. Shirley Mullen, President

Telephone: 1-800-777-2556 (General)

716-674-6363 (President's Office)

SUNY Fredonia

http://www.fredonia.edu/

280 Central Ave. Fredonia, NY 14063

Dr. Virginia Schaefer Horvarth, President Telephone: 716-673-3111 (General)

716-673-3456 (President's Office)

Medaille College

http://www.medaille.edu

18 Agassiz Circle Buffalo, NY 14214

Dr. Richard T. Jurasek, President Telephone: 716-880-2000 (General)

716-880-2201 (President's Office)

University at Buffalo

http://www.buffalo.edu

State University of New York 12 Capen Hall Buffalo, NY 14260 Satish K. Tripathi, President

Telephone: 716-645-2000 (General)

716-645-2901 (Public Relations)

Niagara University

http://www.niagara.edu/

Niagara University, NY 14109

Rev. Joseph L. Levesque, C.M., President

Telephone: 716-285-1212 (General)

716-286-8350 (President's Office)

Villa Maria College

http://www.villa.edu/

240 Pine Ridge Road Buffalo, NY 14225

Sister Marcella Marie Garus, President Telephone: 716-896-0700 (General)

716-961-1869 (President's Office)

EDUCATION - COLLEGES, INSTITUTES & UNIVERSITIES

ASSOCIATE DEGREE PROGRAMS //

Bryant & Stratton Business Institute

http://www.bryantstratton.edu

John J. Staschak, C.P.A., M.B.A., B.S. President and Chief Executive Officer

Buffalo Downtown Campus

465 Main Street, Suite 400 Buffalo, NY 14203

Marvel Toss-Jones, Campus Director

Telephone: 716-884-9120

Amherst Campus

3650 Millersport Highway Getzville, NY 14068

Michael A. Mariani, Campus Director

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Southtowns Campus

200 Red Tail Orchard Park, NY 14217 Paul Bahr, Campus Director Telephone: 716-677-9500

Erie Community College

http://www.ecc.edu

City Campus

121 Ellicott Street Buffalo, NY 14203 Telephone: 716-851-1002

South Campus

4041 Southwestern Blvd. Orchard Park, NY 14127 Telephone: 716-851-1003

North Campus

6205 Main Street Williamsville, NY 14221 Telephone: 716-851-1002

Jack Quinn, President

Genesee Community College

http://www.genesee.edu/

One College Road Batavia, NY 14020

James M. Sunser, Ed.D., President

ITT Technical Institute

http://www.itt-tech.edu

2295 Millersport Highway Getzville, NY 14068

Lester Burgess, Campus Director

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Niagara County Community College

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3111 Saunders Settlement Road Sanborn, NY 14132

Dr. James P. Klyczek, President

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Trocaire College

http://www.trocaire.edu

360 Choate Avenue Buffalo, NY 14220-2094

Dr. Paul B. Hurley, Jr., President

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GOVERNMENT - LOCAL ELECTED OFFICIALS

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Hon. Mark Poloncarz County Executive, County of Erie

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™ CITY & VILLAGE MAYORS

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E-mail: mayorbrownwebmail@ch.ci.buffalo.ny.us Gerald Chwalinski, City Clerk | 716-851-5431

Hon. Geoffrey M. Szymanski Mayor, City of Lackawanna

714 Ridge Road Lackawanna, NY 14218 Telephone: 716-827-6464 Fax: 716-827-6678

Jacqueline Caferro, City Clerk | 716-827-6470

Hon. Rick Davis Mayor, City of Tonawanda

http://www.ci.tonawanda.ny.us

200 Niagara Street Tonawanda, NY 14150 Telephone: 716-695-8645 Fax: 716-695-8314

E-mail: mayor@ci.tonawanda.ny.us Janice R. Bodie, City Clerk | 716-695-8318

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Hon. Carl E. Patterson Mayor, Village of Akron

http://www.erie.gov/akron

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Hon. Richard Kegler Mayor, Village of Alden

13336 Broadway Alden, NY 14004 Telephone: 716-937-9216 Fax: 716-937-8936

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Hon. Michael Petrie Mayor, Village of Blasdell

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Hon. Steven P. Hoffman Mayor, Village of Depew

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Hon. Terry L. Caber, Sr. Mayor, Village of Farnham

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Hon. Richard L. Klancer Mayor, Village of Gowanda

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Hon. John B. Wilson Mayor, Village of Orchard Park

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Colden, NY 14033 Telephone: 716-941-5022 Fax: 716-941-9335

Email: coldensupervisor@colden.erie.gov Christina Kerlin, Town Clerk | 716-941-5012

Hon. Merle A. Harvey Supervisor, Town of Collins

http://www.townofcollinsny.org

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Hon. Gary A. Eppolito Supervisor, Town of Concord

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GOVERNMENT - LOCAL ELECTED OFFICIALS

TOWN SUPERVISORS //

Hon. Glenn R. Nellis Supervisor, Town of Eden

http://www.edenny.org

2795 E. Church Street Eden, NY 14057-0156 Telephone: 716-992-3408 Fax: 716-992-4131

Mary Jo Hultquist, Town Clerk | 716-992-3406

Hon. Dennis M. Powers Supervisor, Town of Elma

http://elmanewyork.com

1600 Bowen Road Elma, NY 14059

Telephone: 716-652-3260 Fax: 716-652-3560

Email: supervisor@elma.newyork.com Patricia A. King, Town Clerk | 716-652-3260

Hon. Keith Dash

Supervisor, Town of Evans

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Hon. Mary Cooke

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Hon. Steven J. Walters Supervisor, Town of Hamburg

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Email: supervisor@townofhamburg.com
Catherine Rybczynski, T. Clerk | 716-649-6111, Ext. 2360

Hon. Michael C. Kasprzyk Supervisor, Town of Holland

http://www.erie.gov/holland/

47 Pearl Street Holland, NY 14080 Telephone: 716-537-9443 Fax: 716-537-9454

Sandra Smith, Town Clerk | 716-537-9443

Hon. Dino Fudoli

Supervisor, Town of Lancaster

http://www.lancasterny.com

21 Central Avenue Lancaster, NY 14086 Telephone: 716-683-1610 Fax: 716-683-0512

Johanna M. Coleman, Town Clerk | 716-683-9028

Hon. Earl Gingerich Supervisor, Town of Marilla

http://www.townofmarillla.com

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Hon. David L Cummings Supervisor, Town of Newstead

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GOVERNMENT - LOCAL ELECTED OFFICIALS

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PLEASE NOTE

Districts 59, 60 and 61 extend beyond **Erie County**

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Albany, NY 12247

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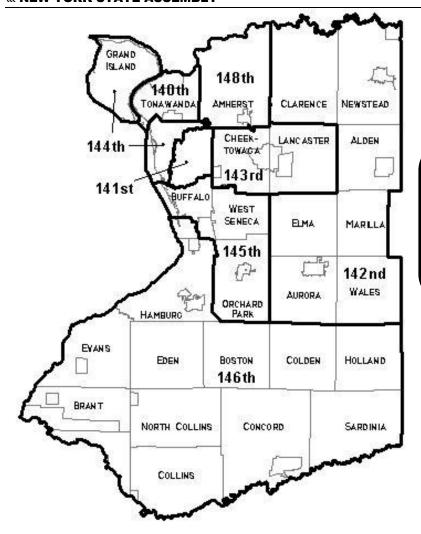
Albany, NY 12247

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NEW YORK STATE ASSEMBLY



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For Additional Information, visit the Assembly Web Site at:

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Hon. Robin Schimminger 140th District

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Hon. Crystal D. Peoples-Stokes 141st District

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Albany, NY 12248

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GOVERNMENT - STATE ELECTED OFFICIALS

NEW YORK STATE ASSEMBLY //

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721 Legislative Office Building

Albany, NY 12248

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Hon. Dennis H. Gabryszak 143rd District

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VACANT

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Hon. Mark J. F. Schroeder 145th District

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2189 Seneca Street Buffalo, NY 14210

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Hon. James P. Hayes 148th District

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GOVERNMENT - FEDERAL ELECTED OFFICIALS

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Hon. Charles E. Schumer

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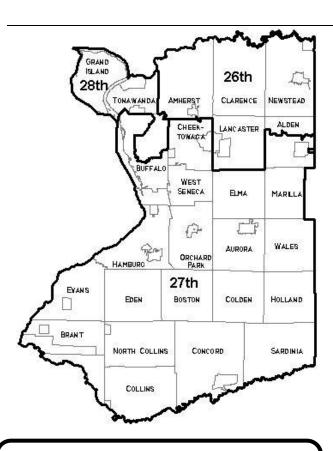
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PLEASE NOTE

All Congressional Districts listed (26, 27 and 29) extend beyond Erie County

Hon. Kathleen C. Hochul 26th District

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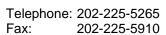
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ERIE COUNTY GOVERNMENT

// Quick Reference Guide

REFERENCE GUIDE

Provides a very brief summary of County Departments and Divisions.

County Executive, Erie County

Hon. Mark C. Poloncarz 716-858-8500 Richard M. Tobe, Deputy County Exec. 716-858-8500 Jennifer Hibit, Chief of Staff 716-858-8500

The County Executive is the elected chief executive officer and administrative head of Erie County government. Develops financial and administrative policies, proposes legislation to the Erie County Legislature, appoints department heads and coordinates the management of all county departments. The County Executive also appoints members of governing boards, advisory boards and task forces. Represents Erie County to local, state and federal governments and at public events. These responsibilities are fulfilled by a Deputy County Executive, a Deputy County Executive — Chief of Staff, (both listed above) and executive staff, pursuant to their laws of the State of New York, the Erie County Charter, and the Administrative Code.

Board of Elections

Ralph M. Mohr, Commissioner 716-858-7786 Dennis E. Ward, Commissioner 716-858-7787

The Erie County Board of Elections office is dedicated to providing the information, education, and technology needed for fair elections and for the public to become effective and empowered voters.

Budget and Management, Division of

Robert Keating, Director

716-858-8327

The Division of Budget and Management is responsible for the preparation of the tentative operating budget and the capital budget, the implementation and monitoring of the adopted budget, and coordination of departmental communications with the County Legislature on all the budget matters requiring legislative approval.

Buffalo & Erie County Public Library

Mary Jean Jakubowski, Director

716-858-8900

The Buffalo and Erie County Public Library (B&ECPL) serves as a center of information, education, culture, and entertainment for the residents of Erie County.

Central Police Services, Department of

John A. Glascott, Commissioner

716-858-6365

Provides centralized, countywide basic supportive services to all law enforcement and criminal justice agencies in Erie County. Such services include police training, computerized records and information retrieval, forensic laboratory, communication services and the countywide 911 emergency telephone system.

Clerk, Erie County

Chris Jacobs Auto Bureau 716-858-8865 716-858-7450

The Erie County Clerk's Office is responsible for recording, filing and maintaining a central repository of legal documents and records. This includes property titles, land and real estate transactions and those related to corporate filings, assumed names, Supreme Court and County Court papers. The County Clerk's office also issues driving, hunting, and fishing licenses as an agent for the state.

Comptroller, Erie County

Hon. Stefan Mychajliw

716-858-8400

The independently elected Comptroller is the Chief Accounting and Reporting Officer, Chief Auditing Officer, and Chief Fiscal Officer for the County

District Attorney

Hon. Frank A. Sedita III

716-858-2424

Erie County's chief prosecutor is responsible for investigating crime, presenting evidence to the Grand Jury, and implementing the just prosecution of persons indicted for criminal offenses. The District Attorney tries felonies in Erie County and New York State Supreme Courts, as well as misdemeanors and non-criminal offenses in the City, Town and Village Courts of Erie County.

Emergency Services, Department of

Daniel J. Neaverth, Jr. Commissioner 716-858-6578 This Department is responsible for providing comprehensive, centralized planning and coordination of emergency services in Erie County. It develops and maintains a comprehensive disaster plan to maximize the timeliness and effectiveness of response in the event of disaster or major emergency and coordinates the implementation of the plan as required. It directs and coordinates mutual aid fire operations in the county, and operates the Fire Academy which is responsible for training all fire fighters from the volunteer fire service

Erie County is fortunate to have aggressive federal, state, and local economic development resource partners with relevant programs to help your business grow and prosper in Erie County.

There are many diversified products and services available to help WNY businesses remain competitive and profitable. They range from financing to workforce training to green energy and market development assistance to start-up business planning and strategic operations analysis for ongoing operations.

The Erie County Industrial Development Agency (ECIDA) is your first call for business assistance to make things happen. The ECIDA is committed to responsiveness and service, with a resolve to close deals and complete projects quickly.

ERIE COUNTY GOVERNMENT

Quick Reference Guide //

Environment and Planning, Department of

Maria Whyte, Commissioner

716-858-8390

The Department of Environment and Planning strives to improve the quality of life of Erie County Residents by working to promote economic growth, ensure environmental quality, provide recreational amenities, support social infrastructure, attract and retain growing businesses, and by planning a community where people want to live, work, and prosper. This Department provides direct services and staff assistance for physical, community and economic development planning and implementation to County government, local governments, residents, and businesses. Services are provided through the Divisions of Planning, Community Development, Environmental Compliance, Sewerage Management, and the Office of Economic Development.

Planning and Environmental Compliance

Thomas J. Dearing, Dep. Com. of Planning and

Economic Development
Dale J. Morris, Director – GIS
Telephone: 716-858-8390
Fax: 716-858-7248

Thomas J. Hersey, Deputy Commissioner, Environmental Compliance Services Paul B. Kranz, P.E., CSSGB, Associate Engineer

Telephone: 716-858-6370 Fax: 716-858-7713

The planning unit provides local planning assistance to municipal governments and undertakes long-range planning in specific functional areas, including farmland, environmental features, waterfront, and land use. Other important activities include a project implementation program wherein specific recommendations contained in the long-range plan are carried out through capital construction, grant writing, and project reviews. Environmental Compliance is charged with protecting the environment and our natural resources through the implementation of a variety of environmental and energy-related initiatives focused on addressing the needs of Erie County municipalities, businesses, and citizens. These programs involve achieving the maintaining environmental standards; improving the efficiency of and minimizing the impacts of waste management and energy use practices; advising on proposed environmental statutes, rules, and regulations; protecting and enhancing our Great Lakes resources; and monitoring remediation.

Economic Development

Kenneth J. Swanekamp, Dir. Of Business Assistance Christopher S. Pawenski, Coor. Industrial Asst. Program Telephone: 716-858-8390

Fax: 716-858-7248

Economic Development is responsible for developing strategic economic development plans and operational policies to promote the economic health of Erie County. It provides oversight and linkage with the principal economic development agencies in Erie County, including the Erie County Industrial Development Agency, and advances the business development and expansion needs of companies located in and new to Erie County. Erie County assists with the development of a robust business development program involving all economic development partners, which aggressively responds to the needs of existing businesses and works to capture new investment opportunities.

Sewerage Management

Joseph L. Fiegl, P.E., Dep. Com. Sewerage Mgmt. James A. Carr, P.E., Asst. Dep. Com. Sewerage Mgmt. David Millar, P.E., Asst. Dep. Com. Sewerage Mgmt. Charles G. Katra, Asst. Dep. Com. Sewerage Mgmt. Telephone: 716-858-8383 Fax: 716-858-6257

Responsible for the planning, financing, design and construction, and subsequent operation and maintenance of the County-owned sewerage facilities. The Erie County sewerage system covers one-third (1/3) of developable land.

Equal Employment Opportunity, Div. of

William Lobbins, Director

716-858-7542

The Division is the ombudsman for minority and women business enterprises (M/WBE's). It assists and certifies minority and women business enterprises. The Division audits County contracts for goods, services, and construction to maintain participation goals for M/WBE's. Services are provided to facilitate M/WBE access to County contracts. A Job Bank is available to assist County Departments and local businesses in recruiting protected class members for employment.

Erie County Medical Center

Jody Lomeo, Chief Executive Officer 716-898-3000 Dr. David Eubanks, Medical Director, 716-937-5690 Erie County Home

The Erie County Medical Center (ECMC) is located in Buffalo. It has 550 inpatient beds, 156 skilled nursing home beds, and more than 40 outpatient specialty care clinics throughout Western New York. ECMC is a regional center for trauma, burn, rehabilitation, and cardiac care and is also a major teaching facility for the University at Buffalo. ECMC Corporation also operates the Erie County Home, a skilled nursing facility with 586 beds located in Alden.

Health, Department of

Gale R. Burstein, MD, MPH, FAAP 716-858-7690 FACEP, Commissioner

The Erie County Department of Health serves the communities and individuals within the County by providing an array of nationally recognized essential public health services.

Information and Support Services, Div. of

Michael Breeden, Chief Information Officer 716-858-8696

Vallie M. Ferraraccio, Dir. Of Purchasing 716-858-6315

The Division of Information and Support Services provides centralized support services for County departments. Division is composed of three bureaus. The Bureau of Information and Support Services include telecommunications, information system management and support, mail services, operation of a graphic centers, and a copy and print center. Bureau of Purchase supports County departments as the central purchasing agent for supplies, materials and services.

Labor Relations, Department of

Chris Putrino, Commissioner

716-858-8476

The Department of Labor Relations negotiates and administers collective bargaining agreements with the labor organizations representing the employees of the County of Erie. It is the

mission to interact with public employee unions and other employees as the representative of Erie County government and the Erie County taxpayer.

Law, Department of

Michael A. Siragusa, County Attorney 716-858-2200

Responsible for providing legal services to the County of Erie and is headed by the Erie County Attorney. Composed of three divisions: The Division of Law, the Division of Risk Retention, and the Division of Workers' Compensation.

Legislature, Erie County

92 Franklin Street | 4th Floor | Buffalo, NY 14202

Karen McCarthy, Clerk

716-858-7500

The Erie County Legislature is composed of fifteen (15) elected legislators (see Pages 30-31) representing the residents of Erie County. Functions as the law making body of Erie County, pursuant to the laws of the State of New York and the duties defined in the Erie County Charter and Administrative Code. The Legislature operates through eight (8) standing committees which consider and examine the business of the Legislature and submit recommendations to the full body for final disposition. General administration of the Legislature is the responsibility of the Clerk of the Legislature and the central staff. Legislators are assisted by minority and majority staff.

Mental Health, Department of

Philip R. Endress, LCSW, ACSE, 716-858-8531 Commissioner

The Department of Mental Health oversees mental disability services for over 48,000 Erie County residents each month through contracts with 42 community based agencies, including the Erie County Medical Center and Erie County Departments of Senior Services, Social Services, and Youth Services. The Department of Mental Health is administratively responsible for planning, directing, coordinating, and monitoring programs of prevention, treatment, and rehabilitation involving mental health, mental retardation-developmental disabilities, and alcohol and substance abuse services.

Parks, Recreation and Forestry, Dept. of

Troy Schinzel, Commissioner

716-858-8355

The Department of Parks, Recreation, and Forestry is responsible for the development, operation and maintenance, design and construction of all county parks and recreation facilities. Facilities include 2 golf courses, botanical gardens, 11 county parks, 2 beaches, 3 Buffalo River Urban Parks, 3,500 acres of county forest land, and 5 county undeveloped parks.

Personnel, Department of

John W. Grennan, Commissioner 716-858-8484 Susan V Sizemore, Director, Office 716-858-6215 for the Disabled

The Department of Personnel is responsible for implementing and maintaining programs and services that support and facilitate the recruiting, selection, hiring, development and retention of employees based upon merit and in accordance with Civil Service Law and Regulations. Also, administers, interprets and enforces Civil Service Law for the County and municipalities and coordinates administration of Civil Service exams and the certification of eligible lists.

Probation, Department of

Rachelle Cybulski, Director

716-858-8200

The mission of the Department of Probation is to provide community protection, reduce crime by lowering recidivism rates, to hold offenders accountable for their actions and to compensate and restore victims. The Department of Probation is also responsible for providing timely and accurate information to the various upper and lower criminal courts in Erie County and Family Court.

Public Advocacy, Department of

Sawrie Becker, Commissioner

716-858-8307

Public advocacy office for all residents of Erie County includes the division on the status of women and consumer protection. The Department of Public Advocacy provides professional and quality advocacy services to assure fair and equal treatment of all county residents without regard to race, sex, religion, age, disability, and national origin.

Public Works, Department of

John Loffredo, P.E., Commissioner

716-858-8300

The Department of Public Works is responsible for planning, designing, constructing maintaining, and repairing the physical facilities of the County, including its roads, bridges, buildings and grounds. It performs the function of County Engineer, and directs the operations of the Highway Division County Road Fund, which is administered by the Deputy Commissioner of Highways. The Department is divided as follows: Commissioner's Office (responsible for oversight of the Department and capital improvements to buildings), Bureau of Fleet Services supports departments as a central equipment repair maintenance function, Division of Weights and Measures (tests, inspects and certifies the accuracy of all commercial weighing and measuring devices), the County Road Fund (responsible for the maintenance and construction of County roads, bridges, and culverts) and the County Utilities Fund (responsible for the procurement and disaggregation of utilities to County facilities.

Real Property Tax Services, Dept. of

Joseph Maciejewski, CCD, Director 716-858-8320 The Department of Real Property Tax Services maintains the tax maps covering all municipalities within Erie County and provides updated maps to local assessors. The Department also prepares the County, Town, School, and Village property tax bills and maximizes the collection of all current and delinquent real property taxes.

Senior Services, Department of

Brenda W. Ward, Commissioner 716-858-8320
The mission of the Department of Senior Services of Erie County is to provide leadership to promote the optimal well-being older adults by empowering them to lead lives of independence, health, and dignity and to facilitate the development of comprehensive, coordinated and cost-effective services within the community to meet present and future needs of seniors and

Sheriff, Erie County

their caregivers.

Hon. Timothy B. Howard 716-858-7608 Correctional Facility 716-858-5513 Jail Management 716-858-7300

The Erie County Sheriff serves as the County's elected chief law enforcement official and is responsible for the enforcement of federal and state civil and criminal laws and county, town and village ordinances. The Office of the Sheriff provides police and patrol services, investigates crimes, conducts crime prevention programs and performs public safety and emergency services designed to protect persons and property in Erie County. The Division of Jail Management operates out of two sites - Erie County Holding Center, located in Buffalo, and Erie County Correctional Facility located in Alden.

Social Services, Department of

Carol Dankert, Commissioner

716-858-7511

The Department of Social Services is responsible for administering public welfare programs for eligible needy families and individuals in Erie County. Programs include Public Assistance (Family Assistance).

STOP DWI, Erie County

John F. Sullivan, Project Director 716-858-6291 The Erie County STOP-DWI Program is a County Government Office, established under New York State Vehicle and Traffic Law, and charged with coordinating Erie County's alcohol traffic safety (drunk driving) efforts. The sole source of funding is fine revenue collected form drunken drivers in Erie County Courts. There are no tax dollars used in STOP-DWI projects.

Veterans Service Agency

Marlene Roll, Director

716-858-6363

The Veterans Service Agency serves as an advocate for veterans. This Agency counsels and assists veterans and their dependents to ensure they receive all the benefits available to them under federal, state, and local laws.

MADJACENT COUNTY CONTACTS

(Quick reference)

CATTARAUGUS

Cattaraugus County Government

http://www.cattco.org/

303 Court Street Little Valley, NY 14755

Hon. Crystal J. Abers, Chairman of County Leg.

John R. Searles, Clerk Telephone: 716-938-2577 Fax: 716-938-2760

Agency, County of

Cattaraugus Industrial Development

PO Box1749, 3 E. Washington St

Ellicottville, NY 14731

Corey R. Wiktor, Executive Director

Telephone: 716-699-2005 Fax: 716-699-2942

CHAUTAUQUA

Chautauqua County Government

http://www.co.chautaugua.ny.us

Gerace Office Buillding, 3 North Erie St. Mayville, NY 14757-1007

Hon. Gregory J. Edwards, County Executive

Telephone: 716-753-4000 Fax: 716-753-4756

Chautauqua County Industrial Development Agency & Dept. of Economic Development

http://www.ccida.com

200 Harrison Street Jamestown, NY 14701

Willian Daly, Administrative Director

Telephone: 716-661-8900 Fax: 716-483-6679

GENESEE

Genesee County Government

http://www.co.genesee.ny.us

The Old Courthouse, 7 Main Street Batavia, NY 14020

Hon. Mary Pat Hancock, Chair. of County Leg.

Jay A Gsell, County Manager Telephone: 585-344-2550 Fax: 585-344-8582

Genesee Industrial Development Agency, County of

http://www.gcedc.com

1 Mill Street

Batavia, NY 14020-3118 Steven G. Hyde, CEO Telephone: 585-343-4866 Fax: 585-343-0848

NIAGARA

Niagara County Government

http://www.niagaracounty.com

County Court House

PO Box 461, Lockport, NY 14094-2740

Hon. William Ross, Chairman of County Legislature

Telephone: 716-439-7000 Fax: 716-439-7124

Niagara County Industrial Development Agency (NCIDA) & Department of Economic Development

http://www.ncida.org

6311 Inducon Corporate Drive

Sanborn, NY 14132

Samuel M. Ferraro, Commissioner

Dept. of Econ. Dev.

Telephone: 716-278-8750 Fax: 716-278-8757

WYOMING

Wyoming County Government

http://www.wyomingco.net

143 North Main Street Warsaw, NY 14569

A. Douglas Berwanger, Chairman of the Board

Telephone: 585-786-8800 (General)

585-786-8877 (Berwanger)

Fax: 585-786-8802

Wyoming County Industrial Development Agency & Planning & Development

http://www.wyomingco.net/econ/homepage.htm

6470 Route 20A, Suite 4 Perry, NY 14530-9796

Michael Heftka, Executive Director (WCIDA)

Telephone: 585-237-4110 Fax: 585-237-4113

Starting a business is a rough road to follow. There are many obstacles and potholes that will occur on an entrepreneur's journey to take a product, idea or service that they have in their mind - to making it a profitable venture. The following four pages are designed to provide a solid starting point. The first two pages (46-47) outline some basic steps that a person (or persons) must take to



operate a legal entity. The second two pages (48-49) provide an entrepreneur with the needed components of a business plan. A good business plan is essentially a map that will help to obtain capital, and direct the individual when things get bumpy. Below, are helpful agencies that are available to guide entrepreneurs and/or start-ups. In other words, don't be afraid to ask for directions.

SMALL BUSINESS/START-UP RESOURCES - TECHNICAL BUSINESS ASSISTANCE

Additional contacts and information for each agency can be found at the page number listed after contact name.

Chambers of Commerce

See Pages 26-27

Erie County Government - County Clerk's Office**

Tel: 716-858-8785 | 716-858-7467 (DBA Info.) http://www.erie.gov/depts/government/clerk.phtml 92 Franklin Street | Buffalo, NY 14202

Records and files all records for the purchase and sale of real property, legal documents and business transactions such registering a "Doing Business As" (DBA).

EC Gov. - Buffalo and Erie County Public Library

Tel: 716-858-8900 | http://www.buffalolib.org 1 Lafayette Square | Buffalo, NY 14203 Mary Jean Jakubowski, Director | Pg. 15

The Business, Science & Technology Department provides census, demographics, small business, export-import, patents, standards and other business information.

Erie County Industrial Development Agency (ECIDA)* Tel: 716-856-6525 | http://www.ecidany.com

143 Genesee Street | Buffalo, NY 14203
Steve Weathers, Chief Operating Officer | Page 17
Works in conjunction with local area banks, and the U.S. Small
Business Administration (SBA) on loan program targeted at minority,
women and/or start-up business enterprises. Web site hosts the

women and/or start-up business enterprises. Web site hosts the Entrepreneurial Service Network for life science/high tech companies. Operates a public-private venture capital fund to invest in high-tech companies that have large growth potential.

Government - Local**

See Pages 32-36 | Clerks are listed under each municipality

Governor's Office of Regulatory Reform (GORR)

Tel: 518-486-3292 | http://www.gorr.state.ny.us Agency Bldg. 1 – 4th Floor | Empire State Plaza, PO Box 2107 | Albany, NY 12220-0107

Robert Hermann, Director | Page 17

Offers permit assistance and general information regarding regulatory reform. For permit assistance only, call 1-800-342-3464

SCORE

Tel: 716-551-4301 | http://buffalniagara.score.org/ 130 South Elmwood Avenue | Suite 540 | Buffalo, NY 14202 | Page 21 Free business counseling by men and women who have had successful business careers as company executives or owners of their own business.

Small Business Development Center (SBDC)**

Tel: 716-878-4030 | http://www.nys-sbdc.suny.edu Buffalo State College, Cleveland Hall 206 | 1300 Elmwood Avenue | Buffalo, NY 14222 Susan McCartney, Director | Page 21

Provides one-to-one counseling to start-up and existing small businesses on a wide range of advisory, training and research services including the preparation of business plans, marketing programs and financial strategies.

U.S. Small Business Administration (SBA)

Tel: 716-551-4301| http://www.sba.gov/regions/states/ny/buff.html 130 South Elmwood Avenue, Suite 540 | Buffalo, NY 14202 Franklin Sciortino, District Director | Page 22

Programs assist with every aspect of starting a business, from developing a business plan to obtaining financing, from marketing products and services to managing a company. The general loan program, which represents the majority of the agency's total loan effort, promotes small business growth by guarantees of up to 80% of the amount provided by commercial lenders. Also offers Surety Bonds and Minority Enterprise Development program.

UB Center for Entrepreneurial Leadership (CEL)

Tel: 716-885-5715 | http://www.mgt.buffalo.edu/cel 672 Delaware Ave. | Buffalo, NY 14209 Tom Ulbrich, Executive Director | Page 23

Assists in regional economic development by helping existing firms grow. Provides a ten-month professional development program.

RESOURCES ON THE WEB

NYS Department of Taxation - Business Taxpayer Page

http://www.tax.state.ny.us/sbc/ Provides information and forms

SBDC's Frequently Asked Questions

http://www.nys-sbdc.suny.edu/info/fags/fags.html

U.S. Small Business Administration – Starting Your Business http://www.sba.gov/starting_business/index.html

Note: Also See Minority/Women Business Assistance Resources in Subject Index on Page 10

^{*} Life Science / High Tech Sector Assistance

^{**} Permit Assistance

New York State Governor's Office of Regulatory Reform – Guide For Starting A Business

The material presented on pages 48-49 is a courtesy of the Governor's Office of Regulatory Reform (GORR). Material was excerpted from GORR's "Starting A Business" brochure. Certain text has been edited from original publication.

I. INTRODUCTION

The following text on Pages 48-49 contains general information for starting a business. It is designed to be a handy reference guide for general business requirements, and is not intended to offer legal or financial advice. Filing fees and tax rates were current on the date of publication, but should be verified prior to finalizing your business plans. We suggest discussing your business plan with an attorney and/or accountant.

II. STATE LICENSES OR PERMITS

Some businesses require specific New York State permits. The Governor's Office of Regulatory Reform defines a permit as any required license, registration, or similar form of authorization required by New York State. Examples of businesses that require a permit are: motor vehicle repair shops, beauty salons, food establishments, real estate sales, and child day care centers. For assistance in identifying New York State permits contact:

Governor's Office of Regulatory Reform ^(Also see P. 17) P.O. Box 2107 | Albany, New York 12220-0107 800-342-3464 or 518-486-3292

www.gorr.state.ny.us | Permit Database: www.nys-opal.com

III. LOCAL PERMITS

A person contemplating starting a business should be aware of local laws. It is important to contact the village, town, or city (P. 32-36) and county clerk (P. 15) where the business plans to locate. Examples of local considerations are zoning, parking, sign regulations, and certain occupational licenses such as auctioneers, electricians, and plumbers. It is advisable to contact your local government (P. 32-36) first.

IV. LEGAL STRUCTURE

The most common forms of business organizations are: **sole proprietor**, **partnership**, **limited liability company**, **and corporation**. If you plan to conduct business under a name other than your own, the name must be registered. Keep in mind that registering is not permission to conduct business. The following is a brief outline of the most common business structures.

A. SOLE PROPRIETORSHIP

A sole proprietorship is the simplest form of business. It may be suited to the start-up of a one-person business. However, the single owner assumes all business responsibilities, including unlimited financial liability incurred by the business. **Form:** A Certificate of Conducting Business as a Sole Proprietor must be filed. This form can be obtained from a legal supply store. Complete the form, have it notarized, and file the original with the county clerk in each county where the business is conducted.

Fees: \$25 plus \$4-\$5 for each certified copy. Three copies are usually needed: one for the business, one for the bank, and one for the county clerk.

Self-Employment Tax: This tax is similar to the Social Security tax withheld from wage earners. Self-employment tax is based on net earnings of \$400 or more. Currently, the self-employment tax rate is 15.3%. This rate is separated into the Social Security portion (12.4%) and the Medicare portion (2.9%). The maximum net earnings subject to Social Security are \$87,000. There is no maximum limit to the amount subject to Medicare. All net earnings for self-employment are subject to the Medicare part of the tax.

Estimated Tax: If the total of estimated income tax and self-employment tax for the year exceeds total withholding and credits by \$400 or more, you may be required to make federal estimated tax payments. The threshold for determining when to pay estimated tax payments for New York is \$300. On the federal and state personal income tax returns, income from the business is considered business income rather than wage or salary.

B. PARTNERSHIP

A partnership is the relationship between two or more persons or companies that carry on a trade or business together. In the absence of a partnership agreement, the NYS Partnership Law sets forth the rights and duties of the partners.

Form: A Certificate of Conducting Business as Partners must be filed. This form can be obtained from a legal supply store. Complete the form, have it notarized, and file the original with the county clerk in each county where the business is conducted.

Fees: \$25 plus \$4-\$5 for each certified copy. Three copies are usually needed: one for the business, one for the bank, and one for the county clerk. (The filing fee in the five counties comprising New York City is \$100; certified copies are \$10.) Limited Partnership: A certificate is required to be filed with the New York State Department of State. A notice must be published in two newspapers in the county where the business is located each week for six successive weeks specifying the details of the limited partnership within 120 days after filing. The filing fee for a limited partnership is \$200. Self-Employment Tax and Estimated Tax: See information under Sole Proprietorship.

Partnerships must file both state and federal partnership returns. Partners should also include their share of the partnership income on their state and federal personal income tax returns. Income from a partnership is considered business income rather than wages or salaries.

C. LIMITED LIABILITY COMPANY

A Limited Liability Company is an unincorporated business organization of one or more persons having limited liability for the contractual obligations and other liabilities of the business, other than a partnership or trust.

Form: Articles of Organization must be filed with the New York State Department of State (see corporations). A notice must be published in two newspapers in the county where the business is located each week for six successive weeks specifying the details of the limited liability company within 120 days after filing.

Fees: \$5 for each name search, \$20 for reservation of name, \$200 for articles of organization, \$25 each for affidavits of publication.

Tax Obligations: Publication 16 from the NYS Department of Taxation & Finance explains tax requirements for annual filing fees and to conform to New York personal income tax and corporation franchise tax.

D. CORPORATIONS

A New York State corporation is an entity separate and distinct from the individual(s) who own and manage the business. A corporation is authorized to sell, buy, and inherit property in its own name and is legally endowed with rights, powers, and duties in the conduct of lawful activities. Business corporations are operated for profit and are authorized to raise capital by selling shares of interest in the corporation. A corporation's debts and obligations are distinctly its own.

New York State Governor's Office of Regulatory Reform - Guide For Starting A Business //

CORPORATIONS CONTINUED

Form: A form can be obtained from the New York State Department of State, drafted by an attorney, or purchased from a legal supply store.

Fees: \$5 for each name search, \$20 for reservation of name, \$125 for certificate of incorporation.

File With:

NYS Department of State Division of Corporations 41 State Street | Albany, NY 12231-0001 518-473-2492 | Email: corporations@dos.state.ny.us

Corporate Franchise Tax: Corporations must file a franchise tax report and pay a franchise tax for all or part of each calendar/fiscal year the corporation exists. Corporations are required to file federal tax returns.

S Corporation: Under Section 1362 of the Internal Revenue Code, certain small business corporations may report income on personal tax returns. Individual shareholders who wish to obtain this option must file federal Form 2553. Once approval is granted by the Internal Revenue Service Election Form CT-6 must be filed with the NYS Dept. of Taxation & Finance.

Not-for-Profit Corporations: The assets, income, and profit of the corporation shall not be distributed to the benefit of the members, directors, or officers except to the extent permitted by statute. The filing fee is \$75 with the NYS Department of State. Obtain approval from the Internal Revenue Service before requesting approval from the NYS Department of Taxation & Finance.

Foreign Corporations: An out-of-state corporation must be authorized by the New York State Department of State to do business in New York. The filing fee for foreign authority is \$225 and a certificate of existence from the jurisdiction in which the corporation is organized must be attached.

V. TAX OBLIGATIONS

New York: The NYS Department of Taxation & Finance's Publication 20, "New York State Tax Guide for New Businesses," provides basic information about New York Tax Law and regulations. This publication outlines the procedures to follow and forms to file with the NYS Department of Taxation and Finance to fulfill your tax obligations.

Sales and Use Tax: If tangible personal property is sold, admissions collected, hotel or motel rooms rented, or amusement fees charged, NYS sales and local tax must be collected, and remitted to the NYS Department of Taxation & Finance, usually on a quarterly basis. Completed forms should be filed at least 20 days prior to the opening of your new business. Forms and Publications are available from:

NYS Department of Taxation & Finance Sales Tax Registration

W. Averill Harriman Campus | Albany, NY 12227 Forms: 800-462-8100 or 518-485-6800 Information: 800-225-5829 or 518-485-6800 www.tax.state.ny.us | apply online: www.nys-opal.com

VI. FEDERAL (EMPLOYER) IDENTIFICATION NUMBER

Sole proprietorships, partnerships, limited liability companies, and corporations (including "S" corporations and non-profit organizations) must have a Federal Identification Number. Sole proprietors can use their Social Security number unless they pay wages to one or more employees, or are required to file pension or excise tax returns, such as those for alcohol, tobacco, or firearms.

Form: SS-4 Application for Employer Identification Number. For information contact:

800-829-3676 or 800-829-1040 www.irs.ustreas.gov

VII. EMPLOYER RESPONSIBILITIES

The Immigration Reform and Control Act of 1986: All employers are required to verify employment eligibility of new employees. The law obligates an employer to process Employment Eligibility Verification Form I-9. For information contact:

Immigration and Naturalization Service 800-375-5283 www.ins.usdoj.gov

Employee Withholding Allowances and Exemptions:

Withholding and paying federal and state income tax and Social Security tax is usually the responsibility of the employer. The amount of income tax withheld depends upon the exemptions declared by the employee on federal Form W-4 and/or NYS Publication WT 100 (New York State Withholding Tax Guide). Federal Circular E (Employer's Tax Guide) explains how to withhold taxes from the wages of employees.

Federal Insurance Contributions Act (FICA): Financed through Social Security taxes, FICA provides hospital insurance and other benefits for the elderly, survivors, and the disabled. Taxes are levied on both the employer and employee, and withheld by the employer. The employer and employee each contribute 6.2% (total 12.4%) of wages. Of that amount, 6.2% is earned for Medicare (hospital insurance). The maximum wages subject to Social Security is \$87,000. There is no ceiling on wages subject to the Medicare tax.

Federal Unemployment Tax: If an employer pays wages of \$1,500 or more during any quarter or if a worker is employed at least one day in each of 20 weeks during a year, unemployment taxes must be paid. Special conditions prevail for certain groups. The gross federal unemployment tax rate is 6.2%.

Forms: 800-829-3676. Information: 800-829-1040.

New York State Unemployment Insurance: In general, employers are liable as of the first day of any calendar quarter in which wages totaling \$300 or more are paid, or as of the day a business was purchased or succeeded a liable employer. Special conditions apply for not-for-profit organizations, agricultural employers, and employers of domestic or household workers. For information contact:

NYS Department of Labor Unemployment Insurance Division State Campus, Building 12 Albany, NY 12240 518-457-5807

To apply online: www.nys-opal.com

Workers' Compensation Benefits: Are usually provided by the employer through insurance. Workers' Compensation provides cash for workers who become disabled because of a job-related injury or illness. Contact the Workers' Compensation Board for exclusions and special conditions. Insurance is available either through a private insurance carrier or the State Insurance Fund. NOTE: Workers' Compensation is also available to sole proprietors or partners who have no employees.

Disability Benefits: Ensures that employees are covered for non-employment related accidents and illness. Disability benefits are usually provided through insurance. They can be paid for jointly by the employer and employee or entirely by the employer. This insurance is available either through a private insurance carrier or the State Insurance Fund.

The material presented on pages 50-51 is a courtesy of the local Small Business Development Center (SBDC) at Buffalo State College. Although the process may appear complicated, as a federally sponsored agency, the SBDC at Buffalo State College is able to provide free one-on-one assistance to entrepreneurs. If you have any questions, or would like to schedule an appointment, contact the SBDC at 716-878-4030. Additional information on the SBDC can be found on page 21.

BUSINESS PLAN CONTENTS

Developing and maintaining a successful business requires planning. In some cases it may only be a concept in the entrepreneur's mind. A written business plan can be an invaluable business tool that the entrepreneur can use to identify and exploit opportunities. It is also helpful in anticipating problems and developing strategies for avoiding or minimizing those problems.

Preparing a comprehensive, written business plan has a number of significant benefits to the entrepreneur including:

- Forcing the entrepreneur to establish goals.
- Focusing the entrepreneur's attention on all aspects of the business (sales, finance, organization, etc.)
- Forcing an entrepreneur to consider the interrelationship of each facet of the business. For example, is the plant large enough to satisfy the projected sales demand? If not, what will it cost to build additional capacity and when will it be needed?
- Giving the entrepreneur the background for making decisions that are consistent over time and that consider the ultimate goals and objectives of the business.
- Presenting an overview of the projected business and information that prospective investors and lenders might want.

The intended use of the plan will influence what format, layout and content are chosen. For example, the sequence and emphasis of the plan may differ when requesting friends or relatives to provide seed capital and/or requesting a bank to provide a working capital line of credit. A venture capitalist may be most interested in long-term return on capital and the price earnings ratio at the time of initial public offering. Banks, on the other hand, may be most interested in the cash flow available to service debt. The plan may be packaged so that the section of most interest to a particular reader can be placed first. Graphics make many ideas easier to understand. Financial information, for example, may be the best communicated with bar or pie chart. Flow charts may make it easier to understand the steps of manufacturing or design process. Such diagrams make the plan more inviting and easier to comprehend.

While each business plan will be different, depending on the business and what the plan will be used for, the following is an **outline of items** that might be addressed in a business plan.

GOALS AND OBJECTIVES

- A statement of the goals of the company.
- A list of specific objectives and when they will be accomplished.

PRODUCTS AND SERVICES

- Description of the product line. If the company plans on developing more than one product, how will the promotion and manufacture of one affect the other?
- Proprietary position patents, copyrights, trademarks, and other legal and technical considerations.
- Requirements of regulatory agencies.
- Comparison of competitor's products.
- Break-even analysis by product.

UNIQUE COMPETIVE ADVANTAGE

- Management experience or skills.
- Product superiority or price advantage.
- Market advantages, such as large contracts with a major customer or supplier.
- Other advantages, such as proximity to a large market, or proximity of labor supplies, raw materials, energy, transportation or inexpensive labor.

MARKET ANALYSIS

- Description of the target market and an approximation of its size and growth potential.
- Site selection for retail outlets traffic count, disposable income and other demographic characteristics of surrounding area.
- Industry trends.
- Competitors and analysis of their strengths and weaknesses.

MARKETING STRATEGY

- Specific goals and timetables for market penetration.
- Overall strategy and how this will be affected by the reactions of competitors.
- Relationships with suppliers and distributors and any distribution or licensing agreements.
- Selling policy selection between sales and leasing, credit payment terms.
- Service arrangements, product support and customer training, and warranty terms.
- Promotion and advertising plans.
- Pricing policy whether it will be determined by competition or by cost of goods, and how market forces will affect pricing.
- How products will be distributed licensing, franchising, agency contracts, wholesaling retailing or direct sales.

Small Business Development Center Guidelines for Entrepreneurs or Start-ups Seeking Capital //

MANUFACTURING PROCESS

- Materials and components required for products.
- Sources of supply and alternatives if materials become unavailable.
- Production methods.
- Condition of production facilities and equipment.
- Environmental factors restricting use of chemicals, disposal of wastes, pollution and noise control, potential impact.
- Labor requirements and effects of strikes, collective bargaining and turnover. How will changes in compensation structure or productivity affect the business?
- Availability and cost of transportation, energy and other utilities.
- Quality assurance products.
- Plant capacity and long term alternatives.

MANAGEMENT PLAN

- Form of business organization.
- Board of Directors composition.
- Detail of stock ownership, names of stockholders and shares owned. Potential ownership, warrants, rights, and potions should be also discussed.
- Organization chart and responsibilities of officers.
- Experience and background of principles and key employees and any potential problems, such as agreements not to compete.
- Investment involvement of principal.
- Staffing plan/number of employees. Include plans for additions of employees, when they will be needed and the qualifications that will be required.
- Space requirements, facilities plan and planned capital improvements.
- Operating plan and schedule of upcoming work for next one to two years.
- Internal control, accounting, inventory and management reporting systems.

FINANCIAL DATA

- Current audited (or revised) financial statement, if available.
- Three to five year financial projections (first year by quarters; remaining years annually) including profitand-loss statements, balance sheets, cash flow statement and capital expenditure estimate.
- Explanation of projections (assumptions).
- Start-up, and research and development costs.
- Analysis of capitalization decisions, such as whether to lease or buy equipment.
- Analysis of fixed costs versus those that vary with business or production level.

№ ERIE COUNTY FACTS

- Key business ratios with comparison to industry averages.
- Access to funding sources, such as industrial revenue bonds and public sector financing.

FINANCIAL DATA CONTINUED

- Analysis of cost alternatives, such as subcontracting for production of components rather than producing them in house or contracting with outsiders for financial or other services.
- Explanation of use and effect of new funds.
- Potential return to investors compared to competitors and the industry in general.

EXECUTIVE SUMMARY

If a business plan will be used for presentation to potential lenders or investors, it should be prefaced with an executive summary. This summary is to give the reader an overview of the business plan. It must be well written, brief (two-to-five pages at the most) and to the point. It should include the following:

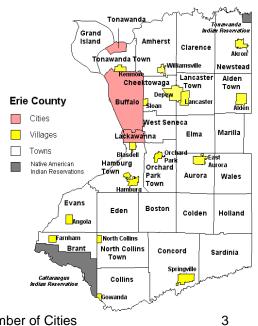
- Purpose of business plan for example, to attract investment from venture capitalists.
- Business description; name, location and plant description, products, market and competition, and management expertise.
- Business goals and timetables.
- The market and competition, both current and anticipated, and a discussion of market share.
- Summary of your market strategy.
- Listing of key management personnel and their experience.
- Summary of the unique advantage that will contribute to the success of the business.
- Summary of financial needs and application of funds.
- Payback period, earnings projections and potential return to investors.

ADDITIONAL INFORMATION

Although the summary should ideally catch the reader's eye and induce the individual to read more, it will be the only thing some of them read. As a result, it should be present your company to potential lenders and investors not only clearly and concisely, but also completely.

If you use the business plan as the basis for applying for a loan from the bank, you may be required to provide additional information about yourself and your personal financial situation. Such additional information items may include credit references, income tax returns and personal financial statements.

ERIE COUNTY AT A GLANCE



Number of Cities 3
Number of Villages 16
Number of Towns 25
Total Number of Municipalities 44
Land Area - Square Miles 1,044.7
Land Area - Square Kilometers 2,705.7

POPULATION

2008 Total 909,845 2000 Total 950,265 % Change '00 - '08 -4.3%

Population Density '00 910 persons per sq. mile

Source: U.S. Census Bureau



2006 POPULATION

BY RACE

(TOTAL POPULATION - 921,390)

	#	%	
White (not Hispanic or Latino)	748,896	81	
Black or African	123,273	13.4	
American (not Hispanic or Latino)			
Asian (not Hispanic or Latino)	18,689	2	
Two or more races	13,310	1	
American Indian and Alaska	4,861	0.5	
Native (not Hispanic or Latino)			
Some other race	12,296	1.3	
Native Hawaiian and Other	65	0.007	
Pacific Islander (not Hispanic or Latino)			

Source: U.S. Census Bureau

POPUL/	ATION C	HANGE	2000 -	2009
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			POP. CH	ANGE
Area	2009	2000	#	%
	С	ITIES		
Buffalo	270,240	292,648	-22,408	-7.7
Lackawanna	17,539	19,064	-1,525	-8.0
Tonawanda	14,766	16,136	-1,370	-8.5
Total Cities	302,545	327,848	-25,303	-7.7
A 1 1		WNS 470	400	4 =
Alden	10,287	10,470	-183	-1.7
Amherst	115,535	116,510	-975	-8.4
Aurora	13,504	13,996	-492	-3.5 -1.7
Boston Brant	7,805 1,829	7,897 1,906	-92 -77	-1.7 -4.0
Cheektowaga	87,496	94,019	-6,523	-4.0 -6.9
Clarence	28,084	26,123	1971	7.5
Colden	3,271	3,323	-52	-1.7
Collins	7,047	8,307	-1,215	-14.6
Concord	8,376	8,526	-150	-1.8
Eden	7,714	8,076	-352	-4.4
Elma	11,351	11,304	47	.42
Evans	16,822	17,594	-772	-4.4
Grand Island	19,025	18,621	404	2.2
Hamburg	55,989	56,259	-270	5
Holland	3,489	3,603	-114	-3.2
Lancaster	40,386	39,019	1367	3.5
Marilla	5,579	5,709	-130	-2.3
Newstead	8,349	8,404	-55	7
North Collins	3,250	3,376	-126	-3.7
Orchard Park	28,607	27,637	970	3.5
Sardinia .	2,669	2,692	-23	-0.9
Tonawanda	71,749	78,155	-6,406	-8.2
Wales	2,835	2,960	-125	-4.2
West Seneca	43,753	45,920	-2,167	-4.7
Total Towns	604,811	620,406 RVATIONS	-15,595	-2.5
Cattaraugus	1,882	2,001	-119	-6.0
Tonawanda	1,002	2,001	-113	-0.0 1
Total Reserve	1,891	2,011	-120	-6.0
Erie County	909,247	949,758	-40,511	-4.3
		LAGES	10,011	
(Village po	pulations are	e included ir	n Town Tota	als)
Akron	2,967	3,085	-118	-3.8
Alden	2,549	2,666	-117	-4.4
Angola	2,130	2,266	-136	-6.0
Blasdell	2,505	2,718	-213	-7.8
Depew	9,394	16,629	-7,235	-43.5
East Aurora	6,251	6,673	-422	-6.3
Farnham	311	322	-11	-3.4
Gowanda (pt.)	2630	2,842	-212	-7.5
Hamburg	9,402	10,116	-714	-7.1
Kenmore	14,954	16,426	-1,472	-9.0
Lancaster	11,065	11,188	-123	-1.1
North Collins	999	1,079	-80	-7.4
Orchard Park	3,039	3,294	-255 -330	-7.7

Source: U.S. Census Bureau

3,436

4,165

5,100

3,775

4,252

5,573

Sloan

Springville

Williamsville

-8.9

-2.0

-8.5

-339

-87

-473

ERIE COUNTY FACTS //

2006 POPULATION BY SEX AND AGE

(TOTAL POPULATION - 921,390)		
	#	%
Male	442,707	48
Female	478,683	52
Under 9 years	103,195	11.2
10 to 14 years	62,654	6.8
15 to 24 years	136,365	14.8
25 to 34 years	103,195	11.2
35 to 44 years	126,230	13.7
45 to 54 years	142,815	15.5
55 to 64 years	105,038	11.4
65 to 74 Years	66,340	7.2
75 Years and Over	76,475	8.2
Median Age (years)	39.7	100

Source: U.S. Census Bureau

HOUSEHOLDS

2007 Total 374,234 2000 Total 380,873 % Change '00 - '07 -.02%

Source: U.S. Census Bureau



AVERAGE HOUSEHOLD SIZE

2007 2.392000 2.41

Source: U.S. Census Bureau

FAMILIES

2007 Total 231,357 2000 Total 243,539 % Change '00 - '07 -5.0%

Source: U.S. Census Bureau

UNEMPLOYMENT RATES FOR ERIE COUNTY

2008 5.8% 2007 4.9%

Source: NYS Department of Labor

BUFFALO - NIAGARA MSA

PRIVATE SECTOR EMPLOYMENT BY INDUSTRY
July 2008

(Data are not seasonally adjusted. Data are preliminary and subject to revision.)		
Industry	#*	%
Natural Resources	20,700	2.7
Construction & Mining		
Manufacturing	58,600	7.7
Wholesale & Retail Trade	84,100	11.1
Trans., Warehousing & Util.	101,800	13.4
Finance & Insurance	26,600	3.5
Services	374,700	49.4
Government	91,600	12.2
Total	758,100	100

Source: NYS Dept. of Labor

*Rounded to the nearest hundred

MAJOR PRIVATE SECTOR EMPLOYERS

(FULL-TIME EMPLOYEES IN WNY)

Kaleida Health www.kaleidahealth.com	10,000
HSBC Bank USA N.A. www.us.hsbc.com	5,848
Buffalo City School District www.buffaloschools.com	5,389
Catholic Health System www.chsbuffalo.org	5,191
Employer Services Corp. www.myesc.com	5,033
Tops Markets Inc. www.topsmarkets.com	4,600
M&T Bank www.mtb.com	4,431
Seneca Gaming Corp. www.senecagamingcorp.com	4,009
Catholic Diocese of Buffalo	3,500
www.buffalodiocese.com	
Wegman's Food Markets www.wegmans.com	3,009
Roswell Park Cancer Institute www.roswellpark.com	3,000
Seneca Niagara Casino	2,715
www.senecaniagaracasino.net	
ECMC Corp. www.ecmc.edu	2,673
Elderwood Senior Care www.elderwood.com	2,622
Delphi Thermal & Interior www.delphiauto.com	2,600
Wilson Farms Inc. www.wilsonfarms.com	2,500
Dresser Rand Co. www.dresser-rand.com	2,400
People Inc. www.people-inc.com	2,372
Moog Inc. www.moog.com	2,370
Verizon-New York www.verizon.com	1,975
Mercy Hospital of Buffalo www.chsbuffalo.com	1,767
General Motors Powertrain-Tonawanda Engine	1,100
www.gm.com	
Source: Business First Book of Lists 2009	

Source: Business First Book of Lists, 2009

WEB SITES FOR REGIONAL INFORMATION, LABOR MARKET INFORMATION AND DEMOGRAGHICS

Buffalo Niagara Enterprise | www.buffaloniagara.org

NYS Department of Labor | www.labor.state.ny.us

U.S. Census Bureau | http://factfinder.census.gov

WNY Regional Information Network | http://wnyrin.com

Workforce NY | www.workforcenewyork.org/lmi/

	ERIE COUNTY BUSINESS ASSISTANCE DIRECTORY
NOTES:	
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